

# HAWAIIAN HOLDINGS (HA) INVESTOR DAY

December 5, 2016



# Forward-looking statements

This presentation contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 that reflect the Company’s current views with respect to certain current and future events and financial performance. Words such as “expects,” “anticipates,” “projects,” “intends,” “plans,” “believes,” “estimates,” variations of such words, and similar expressions are also intended to identify such forward-looking statements. These forward-looking statements are and will be, as the case may be, subject to many risks, uncertainties and assumptions relating to the Company’s operations and business environment, all of which may cause the Company’s actual results to be materially different from any future results, expressed or implied, in these forward-looking statements. These risks and uncertainties include, without limitation, the Company’s ability to accurately forecast quarter and year-end results; economic volatility; the price and availability of aircraft fuel; fluctuations in demand for transportation in the markets in which the Company operates; the Company’s dependence on tourist travel; foreign currency exchange rate fluctuations; and the Company’s ability to implement its growth strategy.

The risks, uncertainties and assumptions referred to above that could cause the Company’s results to differ materially from the results expressed or implied by such forward-looking statements also include the risks, uncertainties and assumptions discussed from time to time in the Company’s public filings and public announcements, including the Company’s Annual Report on Form 10-K for the year ended December 31, 2015 and the Company’s Quarterly Reports on Form 10-Q, as well as other documents that may be filed by the Company from time to time with the Securities and Exchange Commission. All forward-looking statements included in this document are based on information available to the Company on the date hereof. The Company does not undertake to publicly update or revise any forward-looking statements to reflect events or circumstances that may arise after the date hereof even if experience or future events make it clear that any projected results expressed or implied herein will not be realized.

# MARK DUNKERLEY

President and Chief Executive Officer



# Today's agenda

- 9:00 a.m. Fleet and network
- 10:15 a.m. Operational excellence
- 10:45 a.m. Financial strength
- 11:15 a.m. Closing remarks and Q&A
- 11:30 a.m. Lunch



*Last year we told you that....*

**2016 is going to be  
a better year than 2015.**



Strengthen  
competitive  
position

Achieve mastery

Grow long-term  
shareholder value

# Financial Snapshot

	2015	3Q16 TTM	Change
Adjusted EPS <sup>1</sup>	\$3.09	\$4.79	+\$1.70
Adjusted Pre-tax Margin <sup>1</sup>	13.2%	17.5%	+4.3pts
Pre-tax ROIC	27.5%	33.1%	+5.6pts
Leverage	2.7x	2.0x	(0.7x)
Share price <sup>2</sup>	\$35.33	\$48.60	+38%

Note 1: See GAAP to Non-GAAP Reconciliations in the appendix

Note 2: Share price as of 12/31/15 and 9/30/16

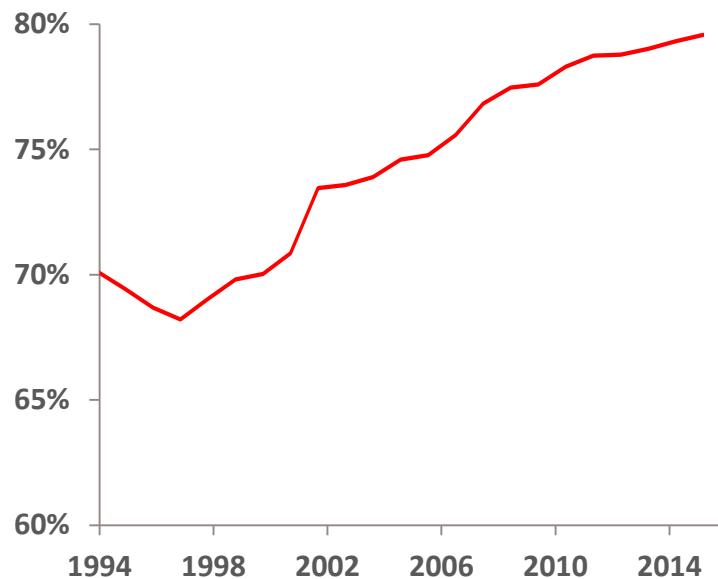


**2016 has been a better  
year than 2015.**

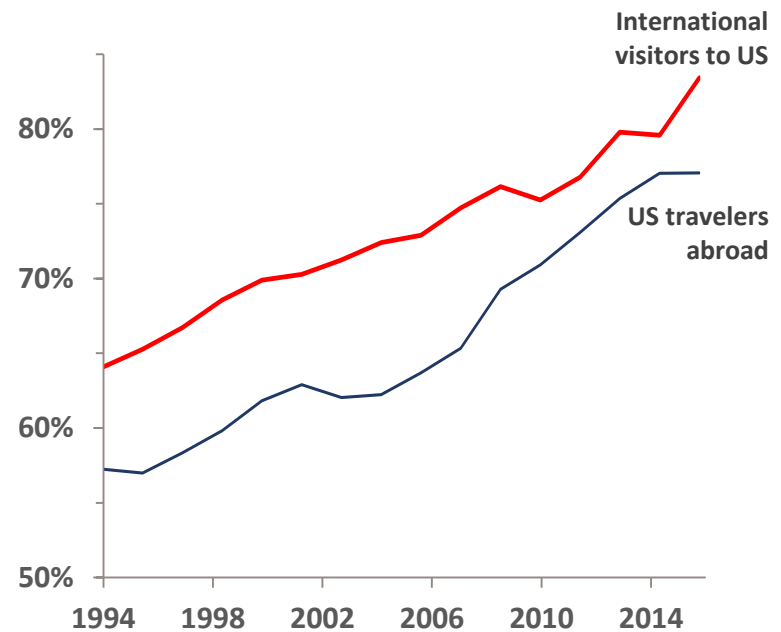


# Leisure is better business

**Leisure trips are increasing**  
U.S. domestic travel



**Leisure travel spending is increasing**

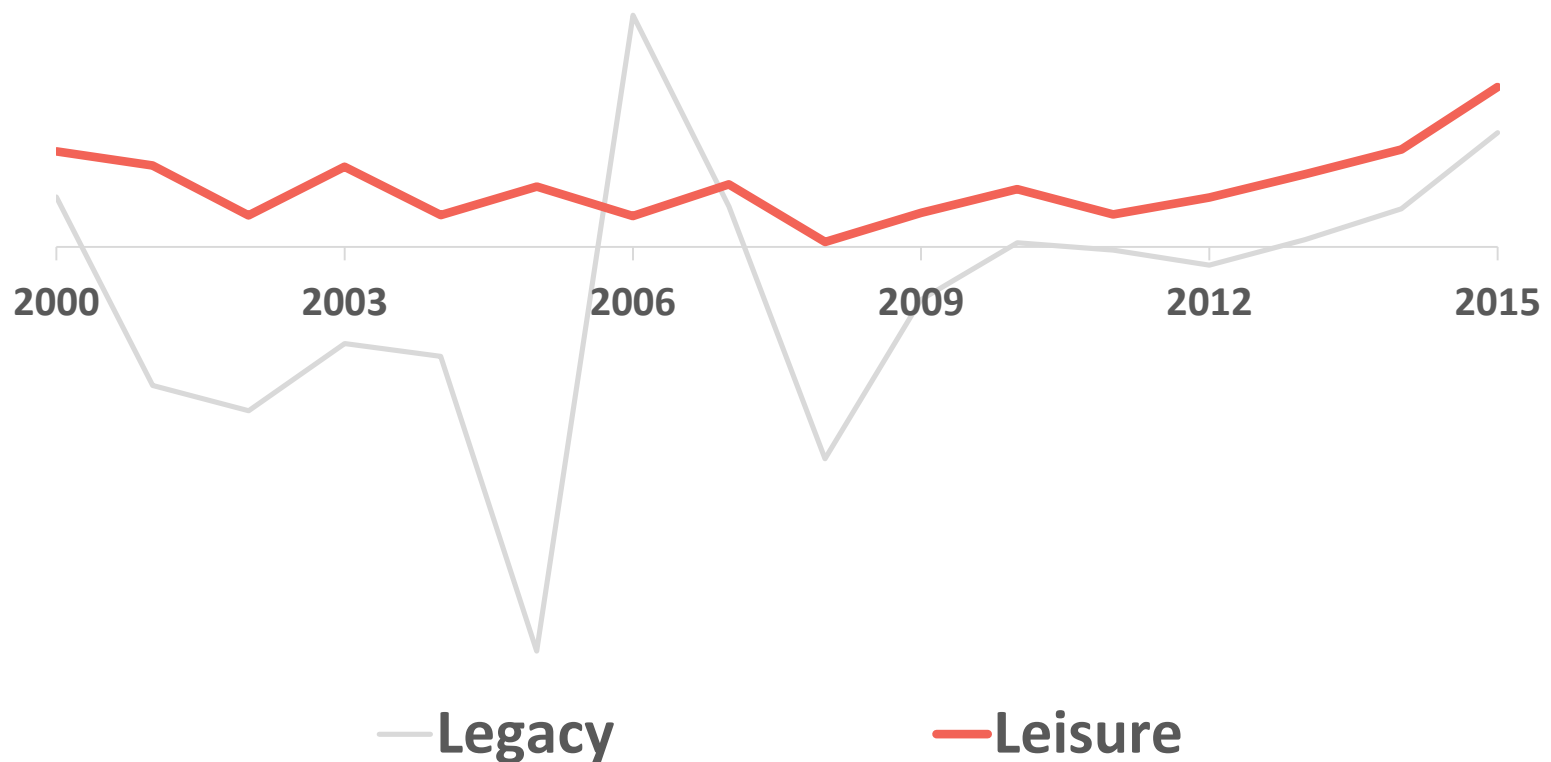


Source: Oxford Economics, U.S. Travel Association



....and has recently proven less volatile

## Pre-tax Margin



Note 1: Leisure carriers include, HA, ALGT, ALK, JBLU, LUV, & SAVE

Note 2: Legacy carriers include AAL, DAL, & UAL

Source: 10-K filings



...and enjoyed greater returns

*Since 2000...*

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**Legacy**

**(\$33B)**

**Leisure**

**\$25B**

Note 1: Leisure carriers include, HA, ALGT, ALK, JBLU, LUV, & SAVE

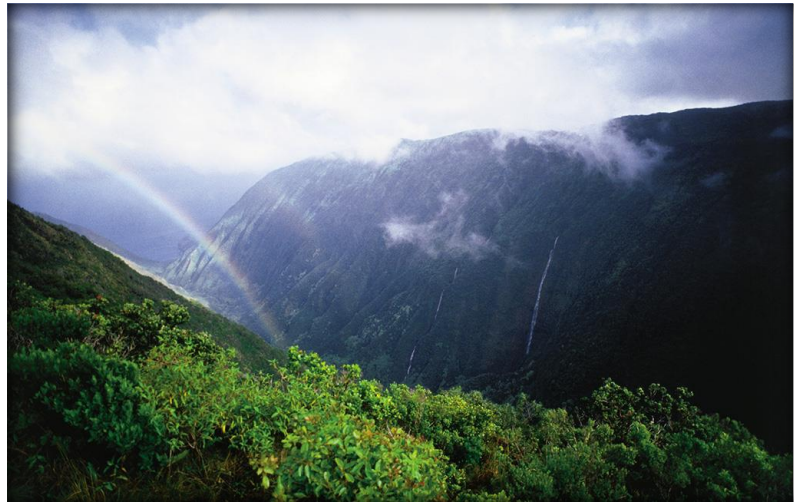
Note 2: Legacy carriers include AAL, DAL, & UAL

Note 3: Represents cumulative pretax income between 2000-2015

Source: 10-K filings



# Hawai'i is the premier leisure destination





# Our mission is serving Hawai'i



 **HAWAIIAN**  
AIRLINES

--- SEASONAL ROUTES  
Kailua-Kona – Oakland  
Lihue – Oakland  
Kailua-Kona – Los Angeles  
Lihue – Los Angeles

LAUNCHING DECEMBER 2016  
Haneda (Tokyo) – Kailua-Kona

 **'OHANA**  
by HAWAIIAN

OPERATED BY EMPIRE AIRLINES

---- LAUNCHING JANUARY 2017  
Honolulu – Kapalua  
Kahului – Kapalua



# We tailor our products and services to Hawai'i



Our brand and outstanding hospitality are rooted in Hawai'i



A product, schedule and cabin configuration optimized for each of our missions



A network for Hawaii's visitors today and tomorrow



Cost control but not at the expense of our guests

**2017 will be a year of...**



# Improving our financial position

Strengthening our  
core business

Investing in our  
future

# PETER INGRAM

Executive Vice President, Chief Commercial Officer



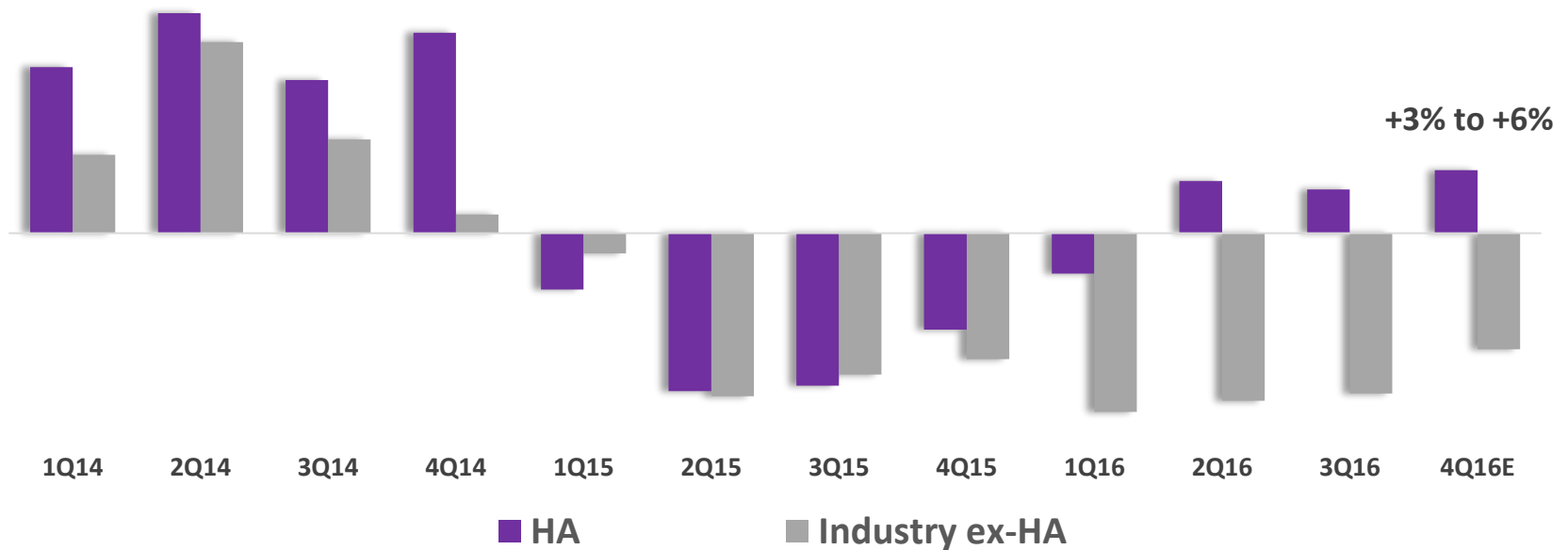
# Overview

- Revenue momentum
- Balanced network
- Fleet evolution
- A321neo network opportunities
- Aircraft cabins for our missions
- Growing value-added revenue



# Outperforming the industry

Year-over-year RASM performance

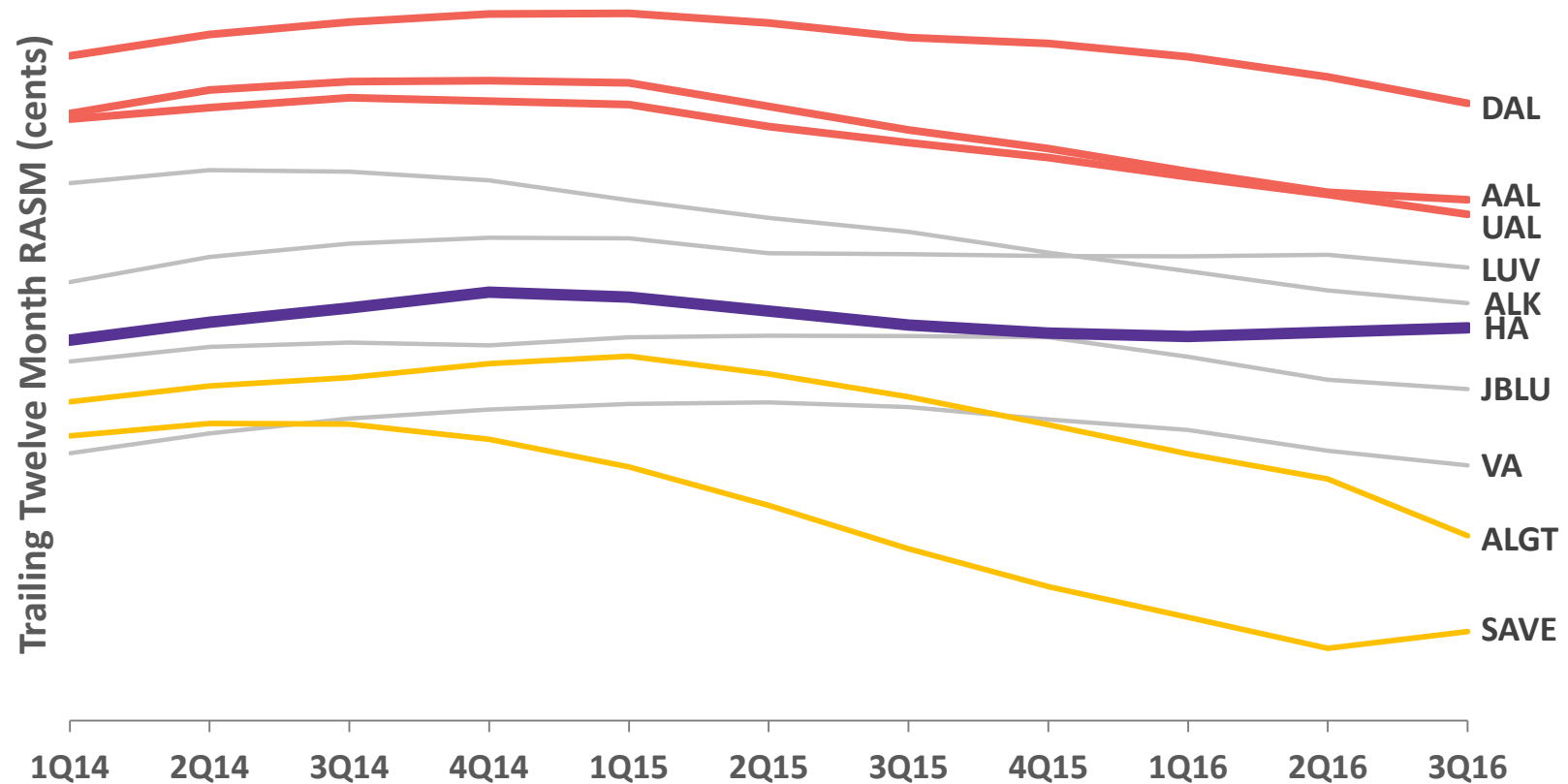


Note 1: Industry RASM represents weighted RASM averages including AAL, ALK, DAL, JBLU, LUV, & UAL

Note 2: Company guidance as of 12/5/2016



# Maximizing RASM for our business model



Source: SEC filings



# Hawaiian's market share by geography in 2010



Note 1: North America includes major O&D markets from Canada and US ex Hawai'i to Hawai'i

Note 2: Other International includes all international O&D markets excluding Japan and Canada to Hawai'i

# Hawaiian's market share by geography in 2014



Note 1: North America includes major O&D markets from Canada and US ex Hawai'i to Hawai'i

Note 2: Other International includes all international O&D markets excluding Japan and Canada to Hawai'i



# Growing our market share in Japan



- Japan is the largest source of international visitors to Hawai'i
- Increasing flights to Tokyo
- 2<sup>nd</sup> largest seat share (24%) of flights from Japan to Hawai'i<sup>1</sup>

Note 1: Based on published schedules as of 1/1/2017  
Source: Diio Mi as of 7/28/2016





# Hawaiian's balanced network in 2017



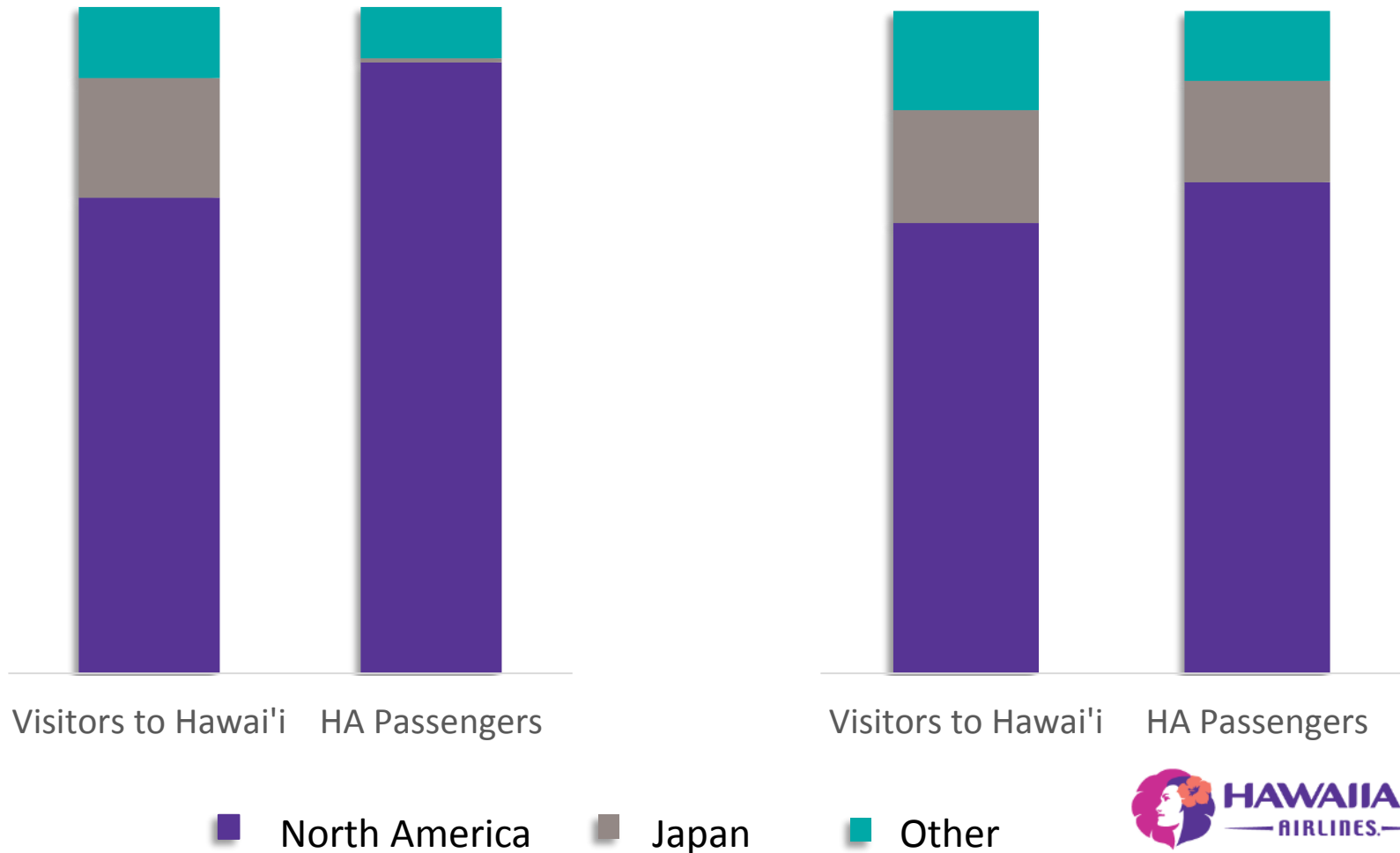
Note 1: North America includes major O&D markets from Canada and US ex Hawai'i to Hawai'i

Note 2: Other International includes all international O&D markets excluding Japan and Canada to Hawai'i

# Achieving a balanced network: flying where Hawai'i's visitors are from

**2010**

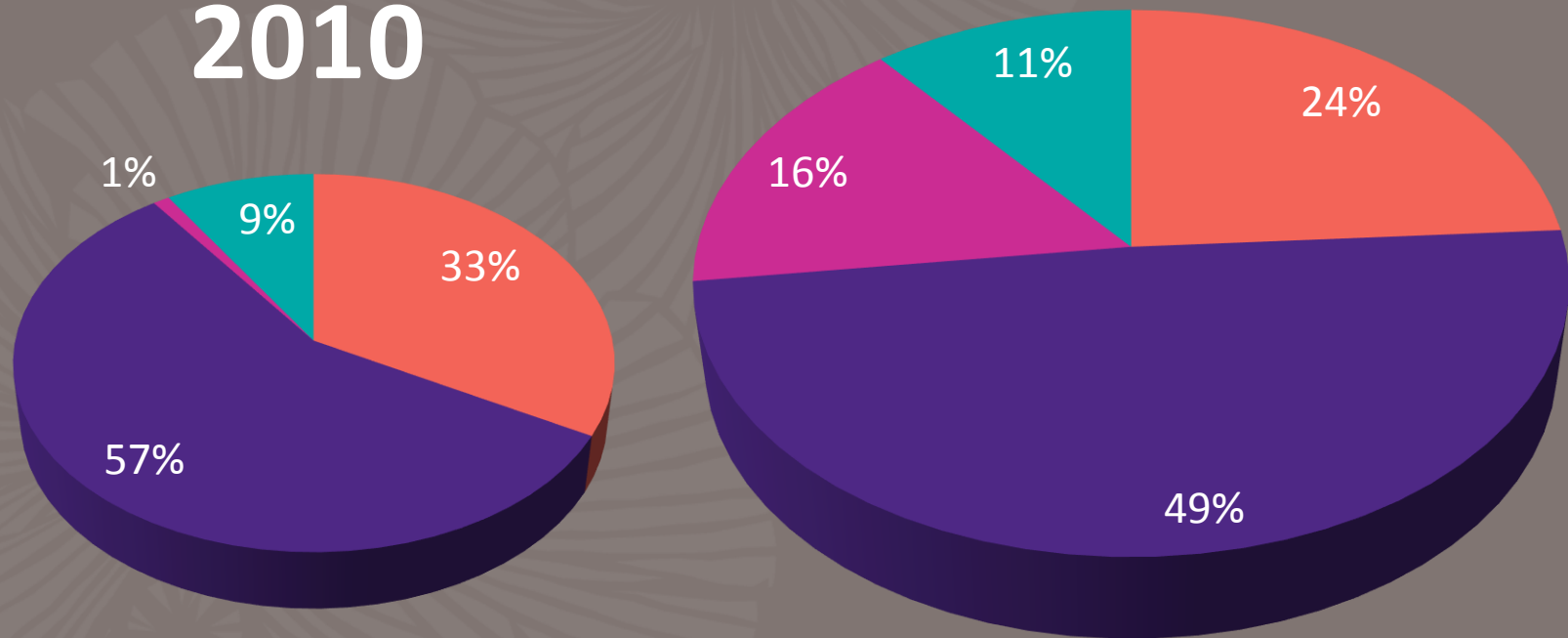
**2017**



# Growth and diversification of revenue

## 2017

## 2010



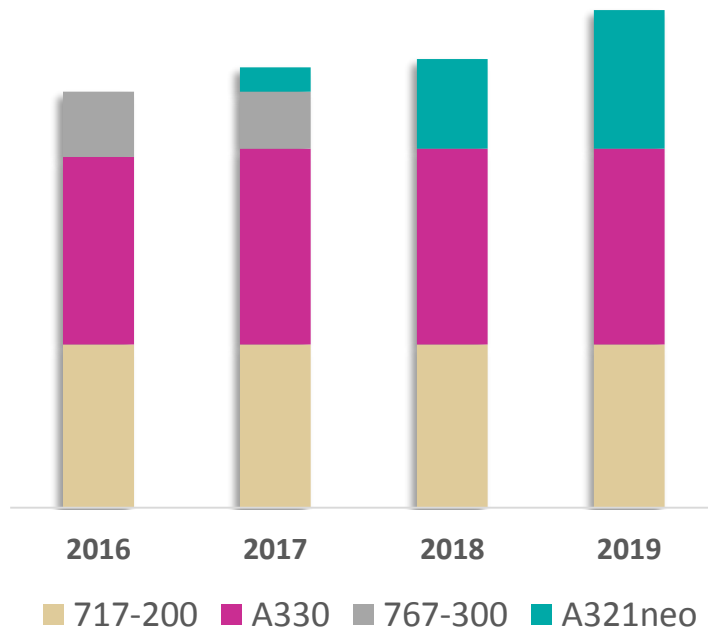
Neighbor Island   North America   Japan   Other International

# Many growth opportunities remain

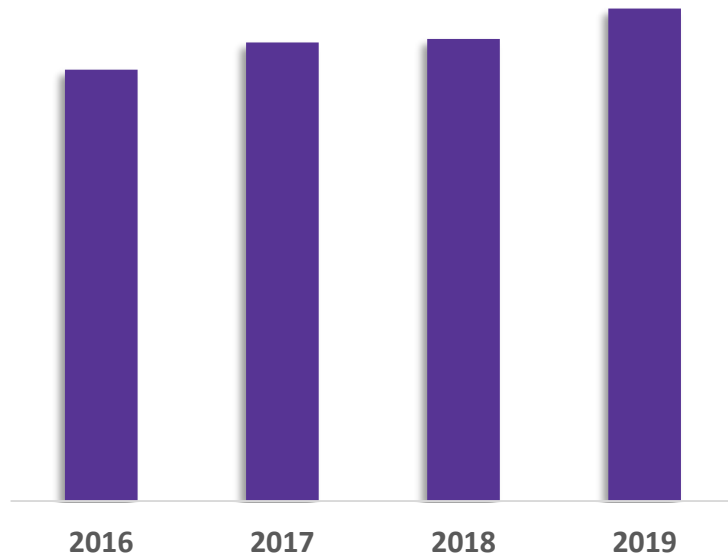


# Low to mid-single digit capacity growth

**Fleet Plan**



**Capacity (ASMs)**



*Fleet flexibility allows us to capitalize on future opportunities*



# Noel Villamil

## Vice President, Financial Planning & Analysis



# Our fleet continues to evolve

DC-10



767-300



A330



## Early Jet Days

*Before 2001*

## Modernization

*2001 – 2009*

## Evolution

*2010 and beyond*

DC-9



717-200



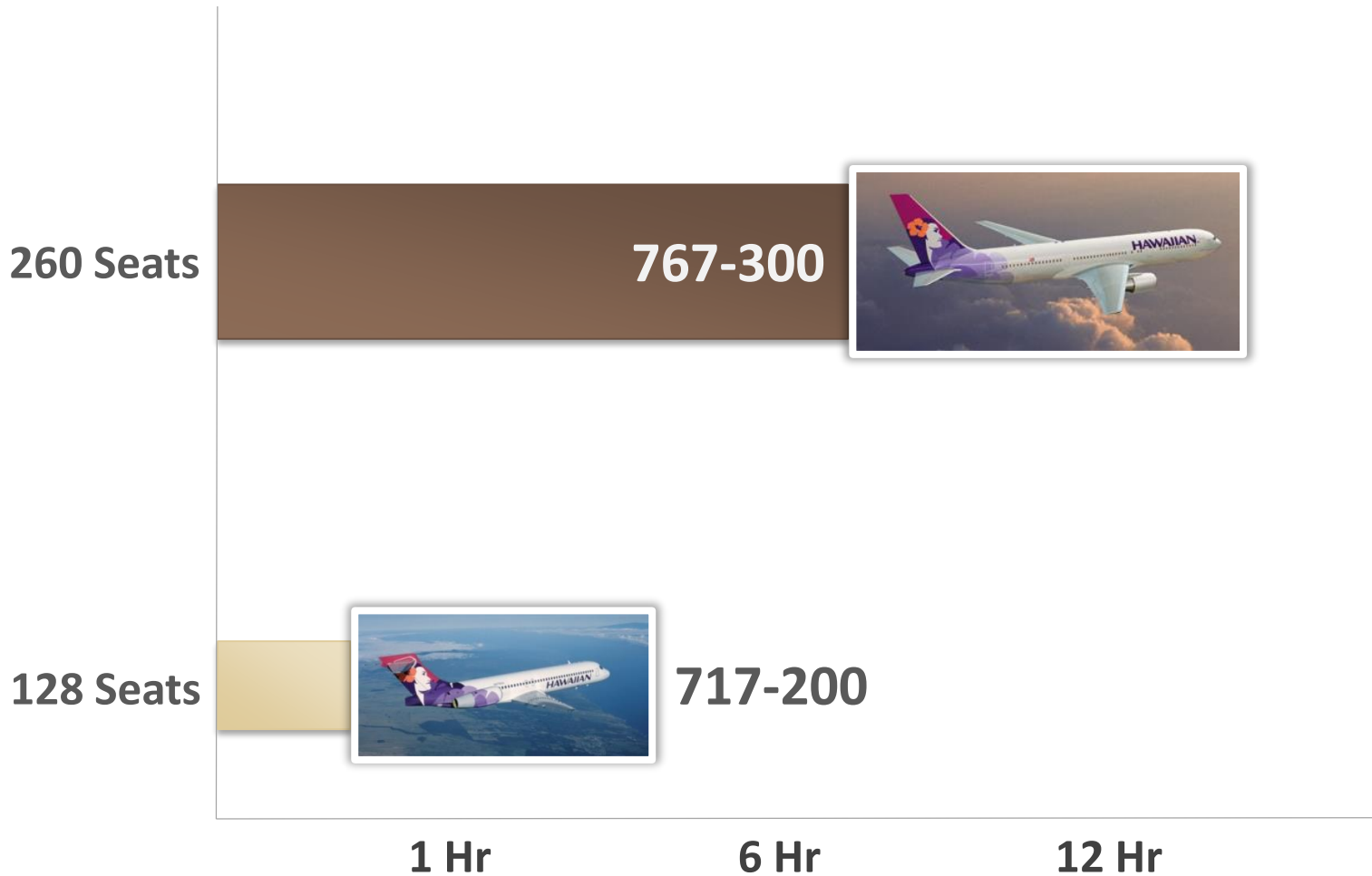
A321neo



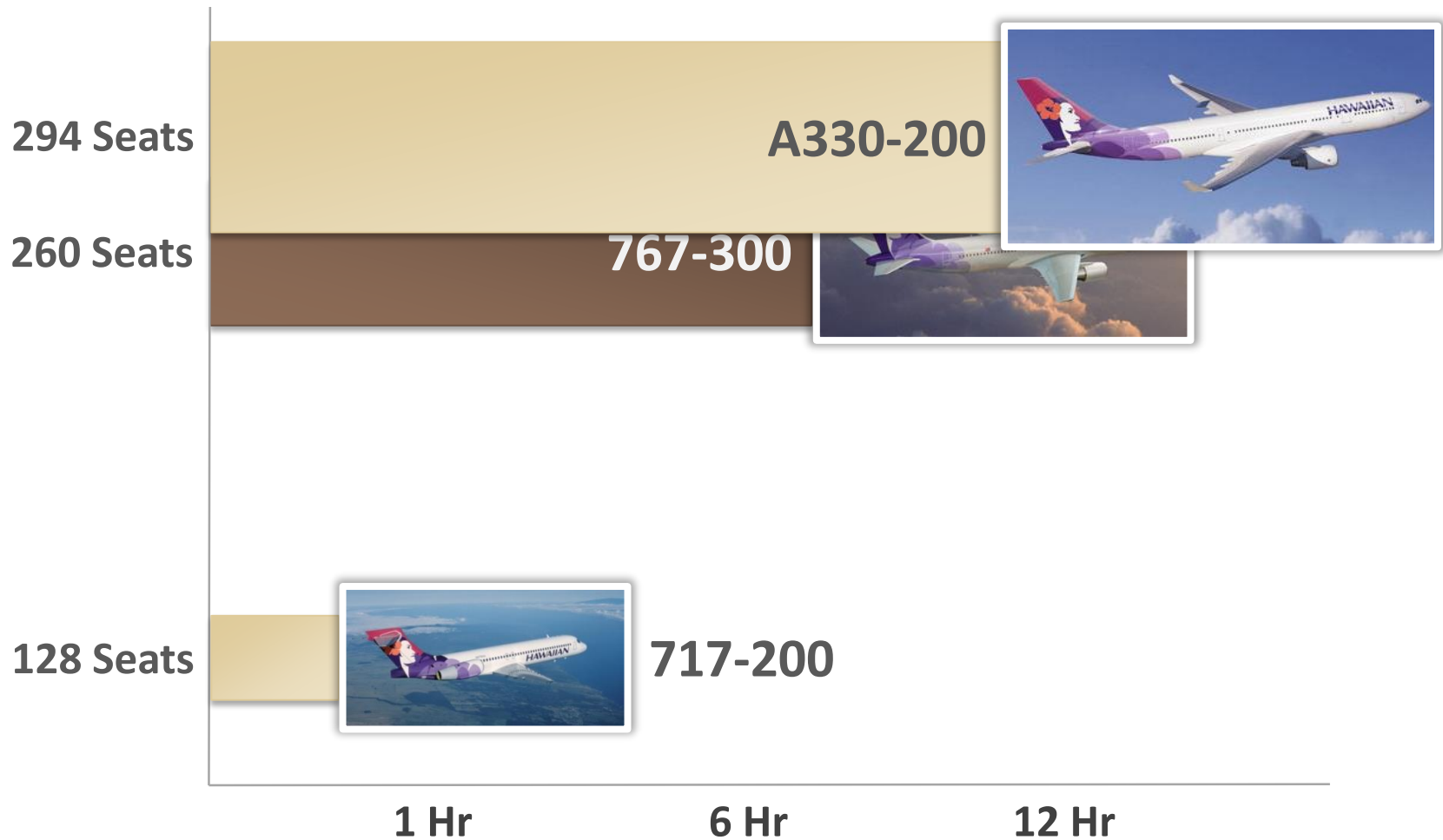
717-200



# Yesterday's fleet



# Today's fleet

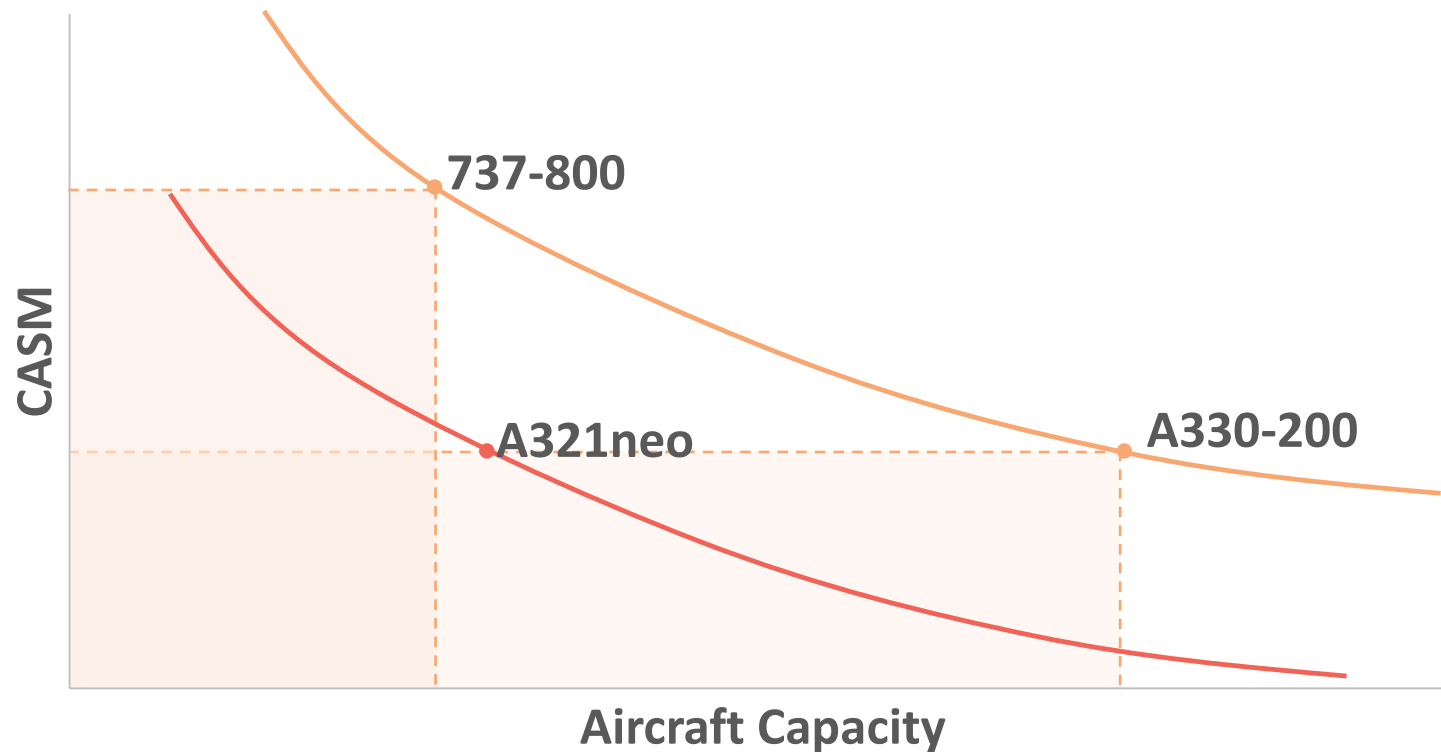


# Evolution of fleet for today's mission





# Unit cost of the A321neo rivals the A330

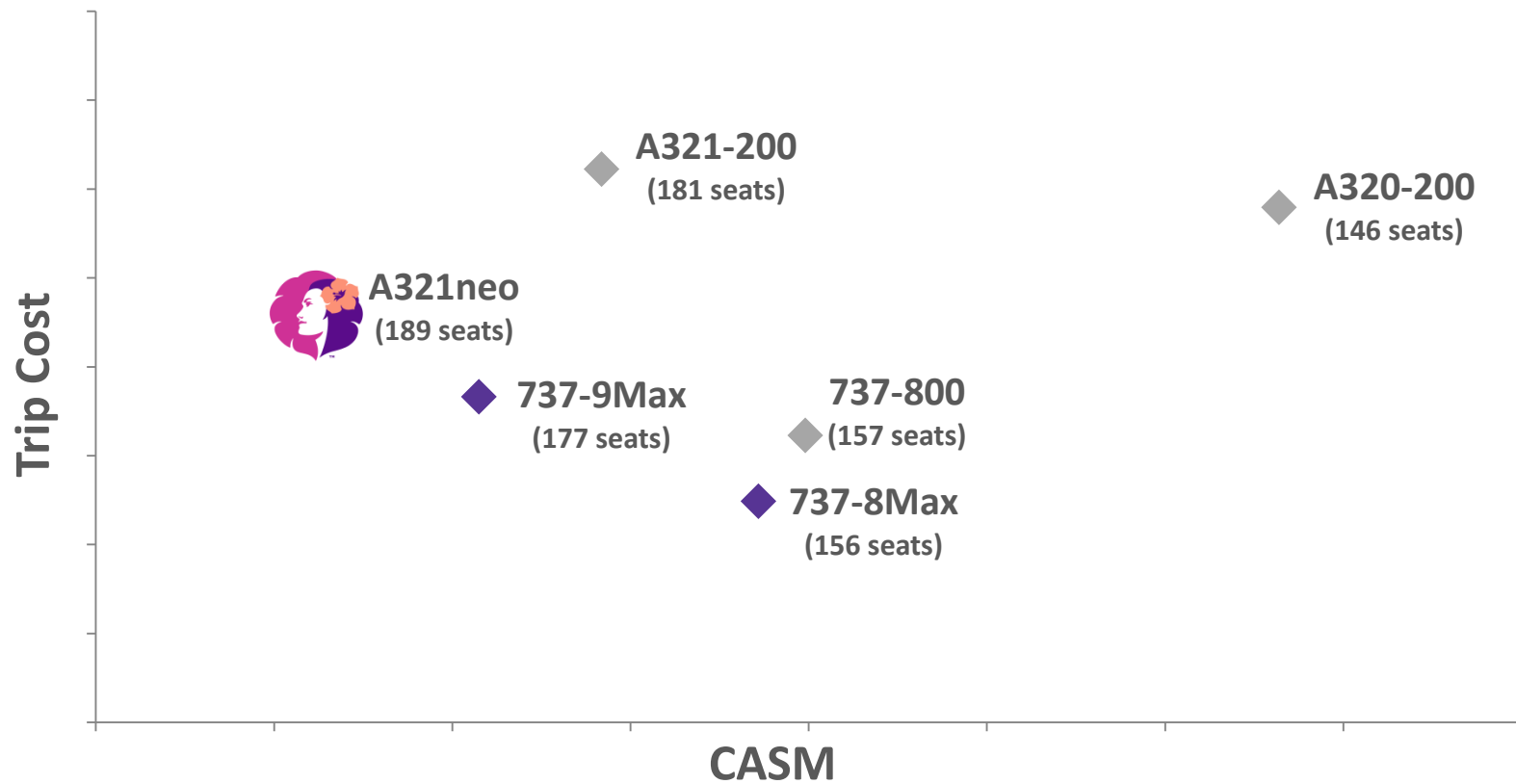


Note 1: Fuel price adjusted to \$2.05 per gallon

Note 2: Variable + Ownership Costs

Source: Based on Form41 data and HA estimates

# A321neo – most cost effective aircraft for the West Coast to Hawai'i mission



Note 1: Fuel price adjusted to \$2.05 per gallon

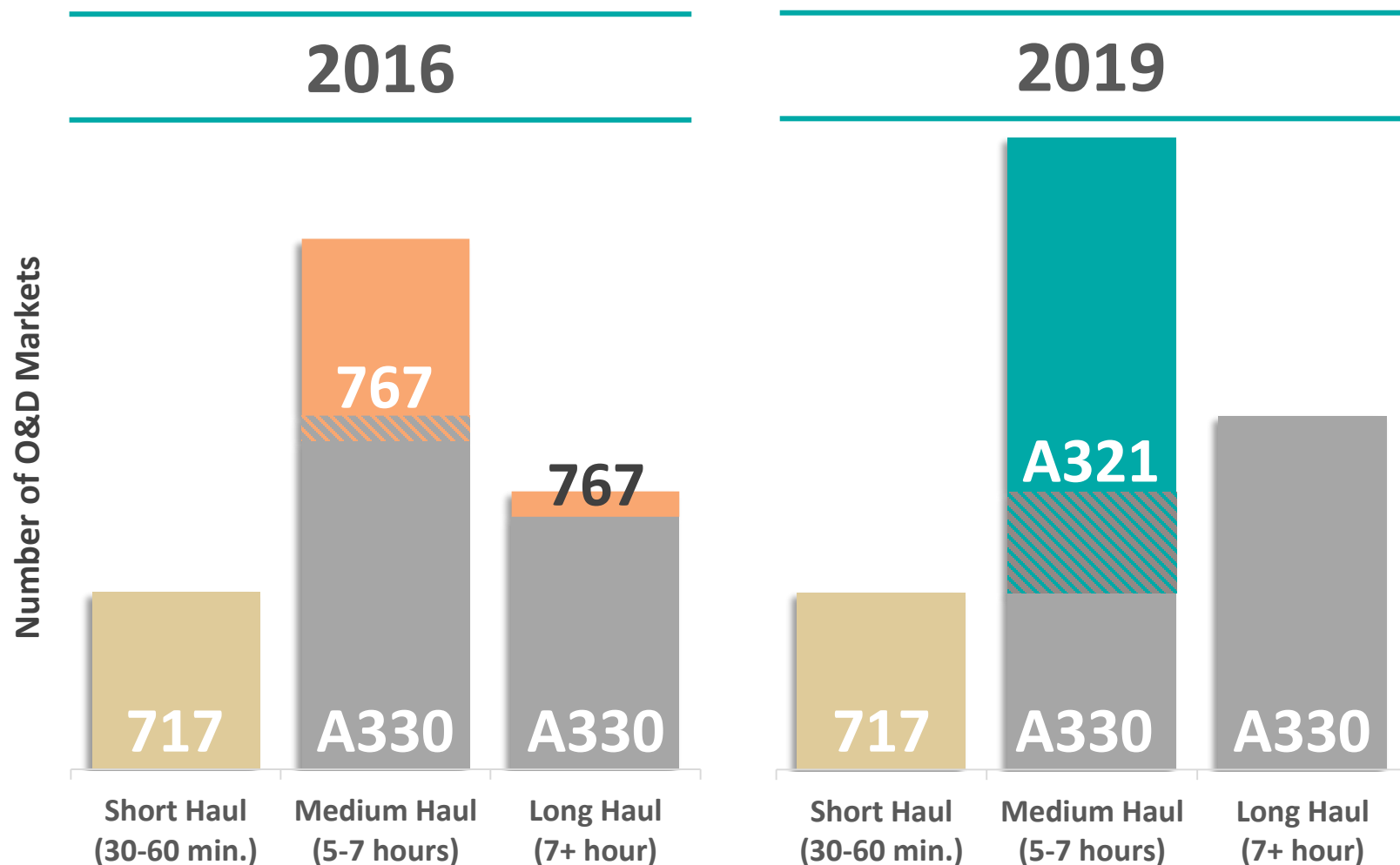
Note 2: Variable + Ownership Costs

Source: Based on Form41 data and HA estimates

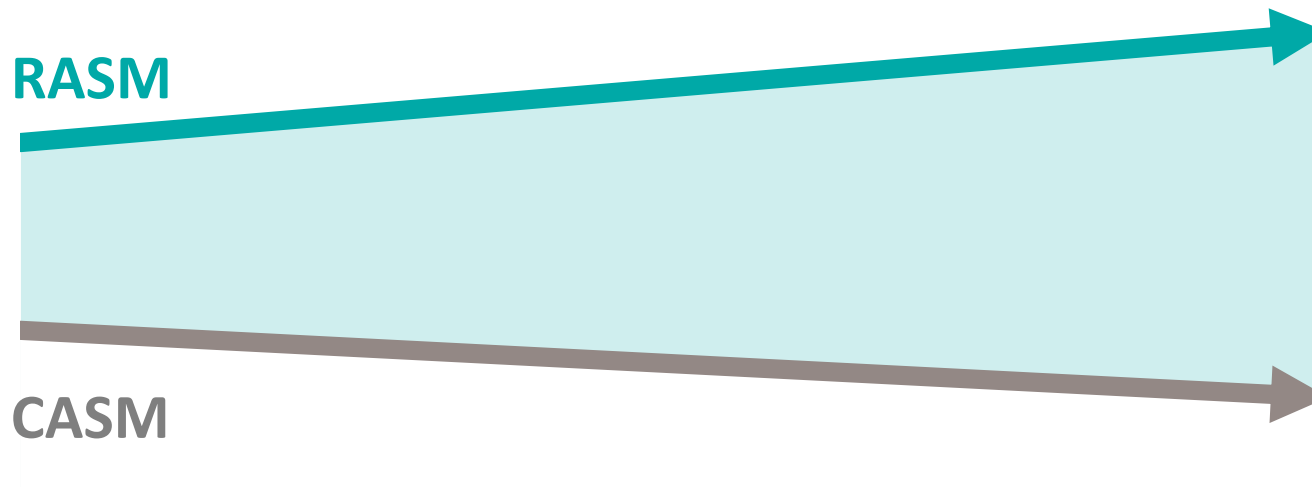
# Right aircraft for each mission



# Efficient fleet distribution across our network



# Fleet evolution drives margin expansion



Aircraft	2016	2019
767-300	8	0
A321neo <sup>1</sup>	0	17

Transition

Note 1: Taking delivery of 18<sup>th</sup> A321neo in 2020

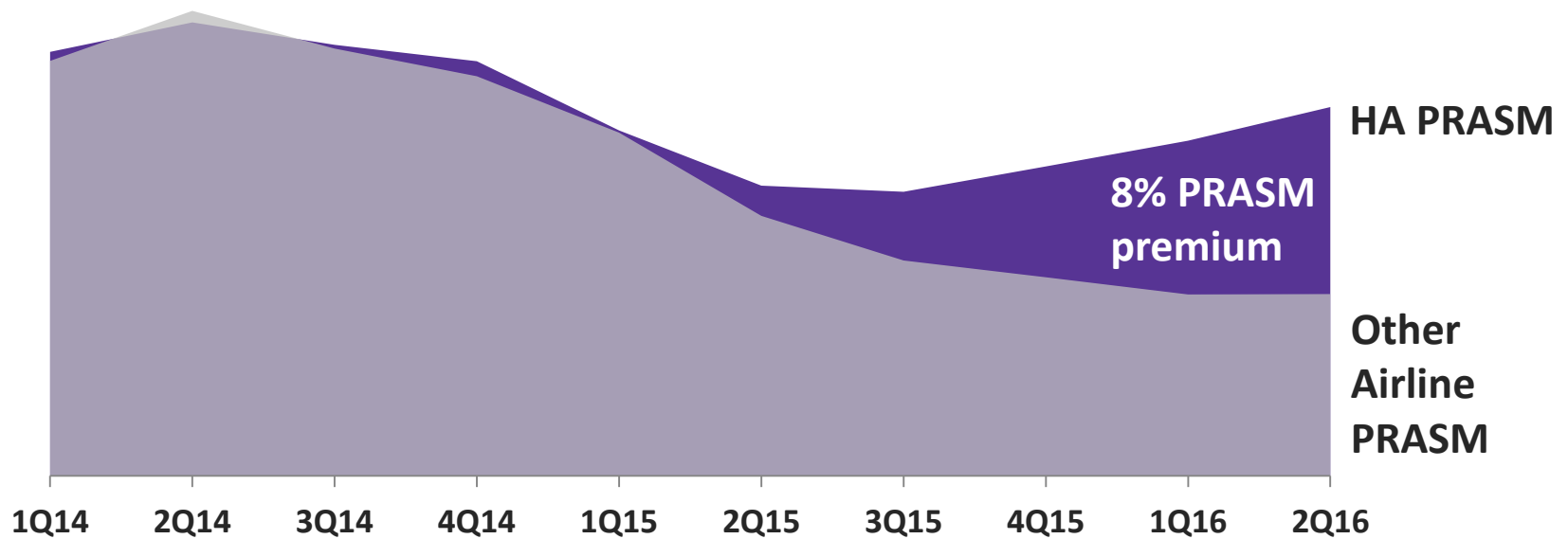


# BRENT OVERBEEK

Vice President, Revenue Management & Schedule Planning



# Growing our West Coast revenue premium



Note: West Coast to Hawai'i PRASM for trailing twelve month ending June 30, 2016

Source: USDOT DB1B and T100 data



# Outperforming on all West Coast markets

Hawaiian Airlines earns a PRASM premium where it competes

	HNL	OGG
LAX	●	●
SFO	●	●
OAK	●	●
SJC	●	●
SEA	●	●
PDX	●	
SAN	●	
PHX	●	
		<b>Key</b>
		● Over 5%
		● 2% to 5%

Note: Estimates for the trailing twelve months ended June 30, 2016  
Source: USDOT DB1B and T100



# Drivers of our success

Service

Schedule

Product

Commercial  
Execution

# 20 large U.S. to Hawai'i markets

Large markets = O&D  
with 200+ passengers  
each way per day





# Wide-body fleet focused on the large markets



Source: USDOT DB1B data

# Wide-body fleet focused on the large markets



# 24 U.S. to Hawai'i mid-size markets

Mid-size markets =  
O&D with 100-200  
passengers each  
way per day





# Limited service in mid-size markets



# Limited service in mid-size markets



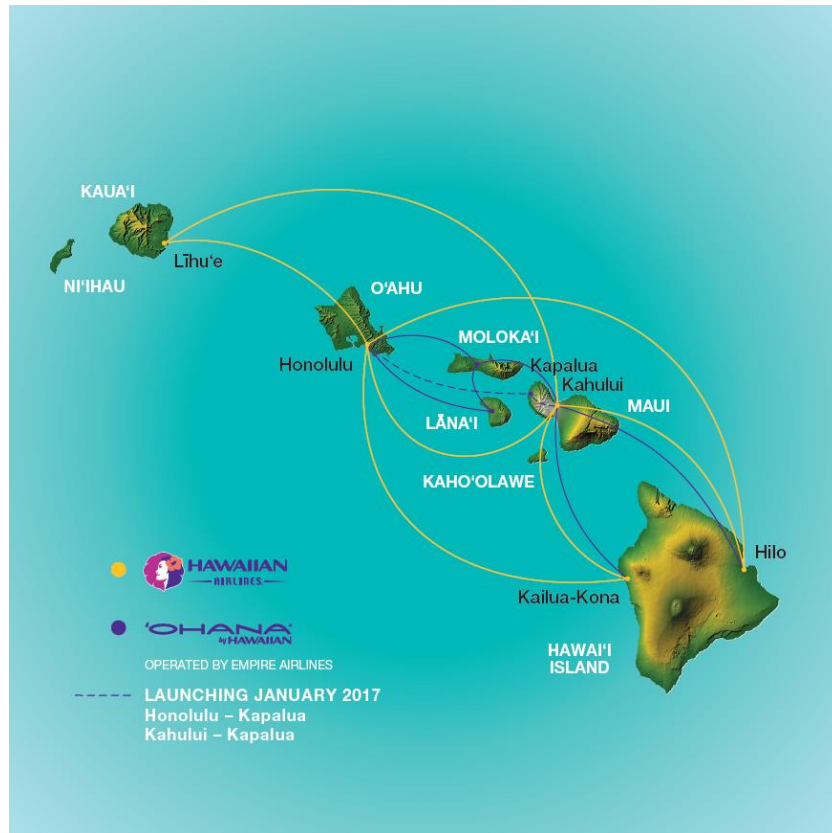


# Building on our success: growth in mid-markets with the A321neo



Source: USDOT DB1B data

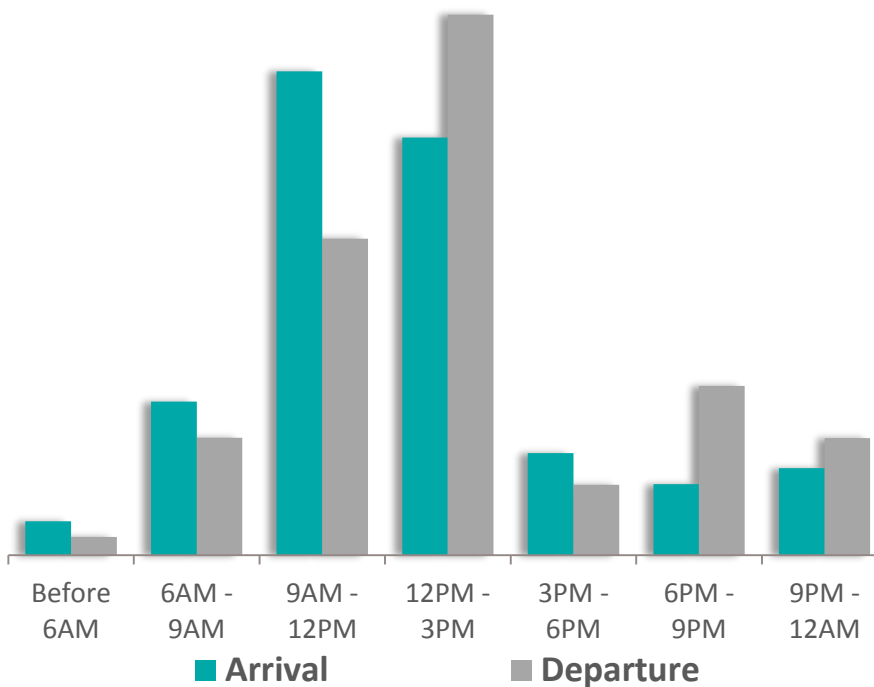
# Neighbor Island network is a unique asset



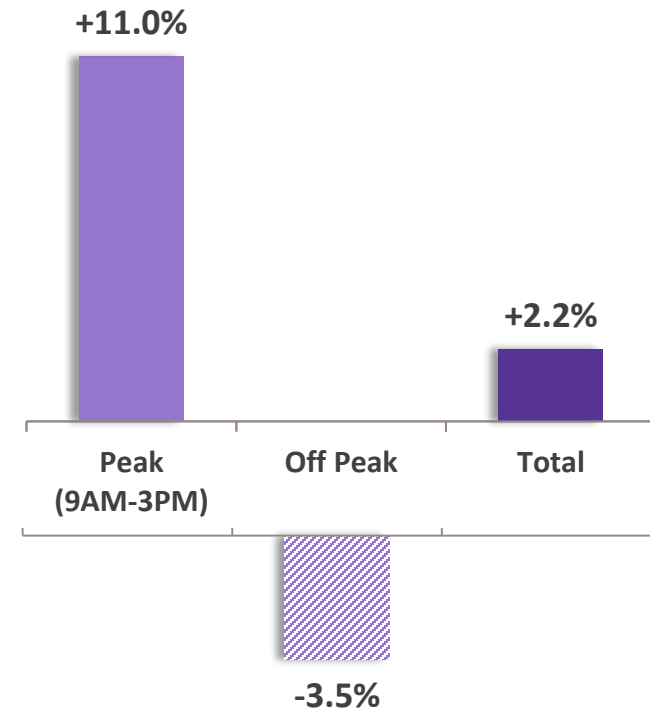
- Unmatched presence with ~90% seat share
- Unrivaled schedule with 160+ daily flights
- 2/3 of traffic is local

# Neighbor Island growth during peak periods

**Distribution of Long-Haul Seats  
in and out of Honolulu**



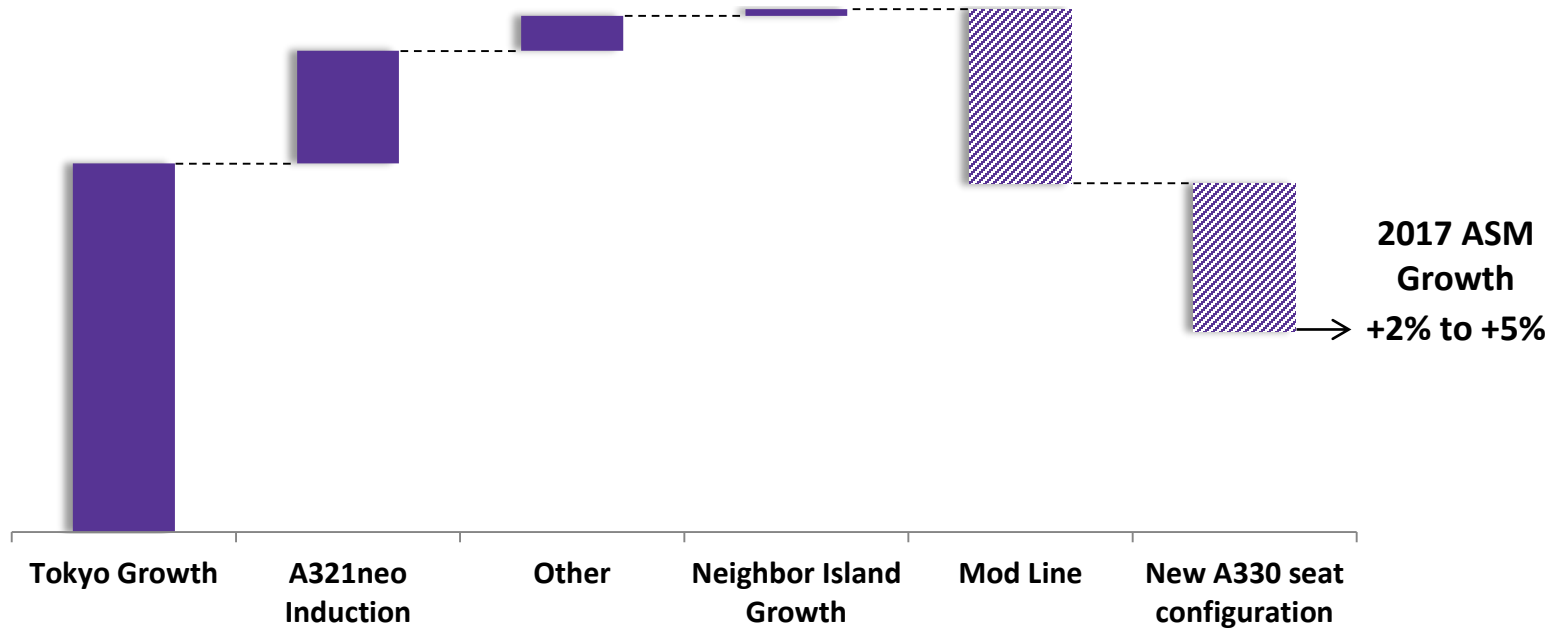
**2017 HA Neighbor Island Capacity  
Y/Y % Change**



Note: Data as of November 2016  
Source: Diio Mi



# Low to mid-single digit capacity growth in 2017



# PETER INGRAM

Executive Vice President, Chief Commercial Officer



# Investing in aircraft cabin configuration

Launch of Extra  
Comfort



Third Quarter  
2014

Lie-flat seats & additional  
Extra Comfort



Beginning Second  
Quarter 2016

Arrival of A321neos



Third Quarter  
2017

Fourth Quarter  
2015



Retrofit of all 717  
Standardized at 128 seats

Fourth Quarter  
2016



6 A330s Retrofitted  
Commence revenue flights

First Quarter  
2018



Retrofit of all A330s  
completed



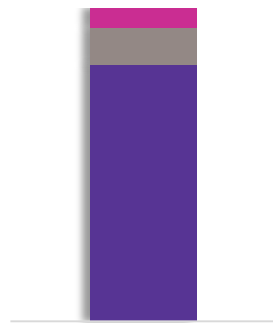
# Mission specific interior cabins

**717**

Neighbor Island

**128 seats**

*Optimized density for 30-60  
minute flights*



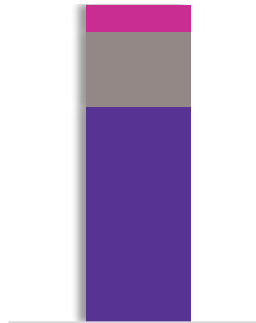
717

**A321 NEO**

Mid-haul

**189 seats**

*Extra Comfort scaled to meet  
proven North America demand*



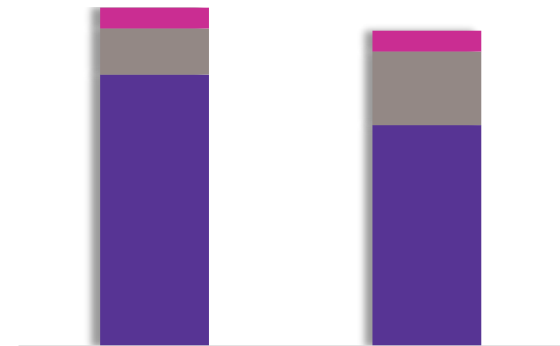
A321

**A330**

Long-haul

**278 seats**

*Fully lie-flat premium product  
and more Extra Comfort*



Old  
Configuration

New  
Configuration

■ Main

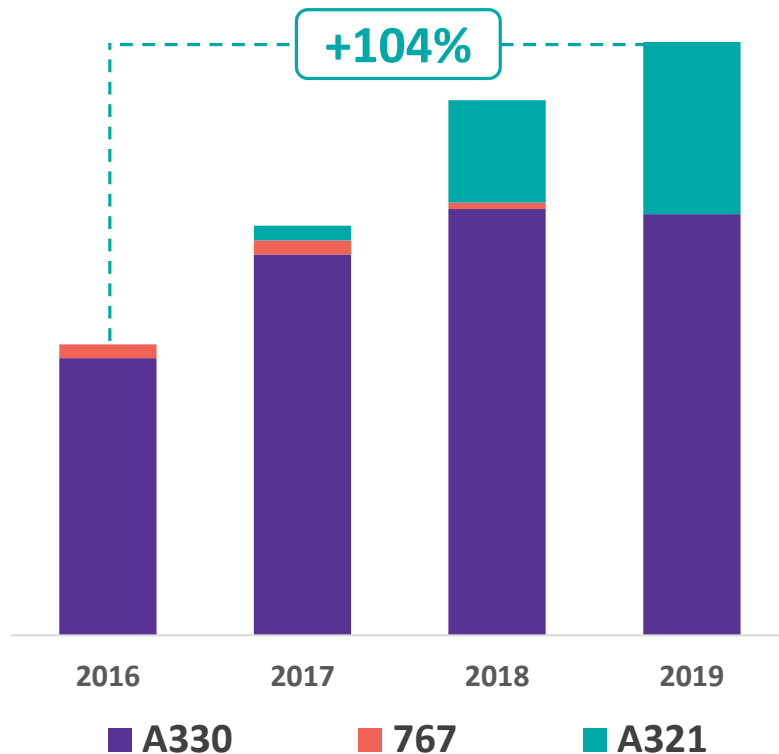
■ Preferred Seats

■ Premium



# Building on the success of Extra Comfort

## Extra Comfort & Preferred Seats Flown Annually

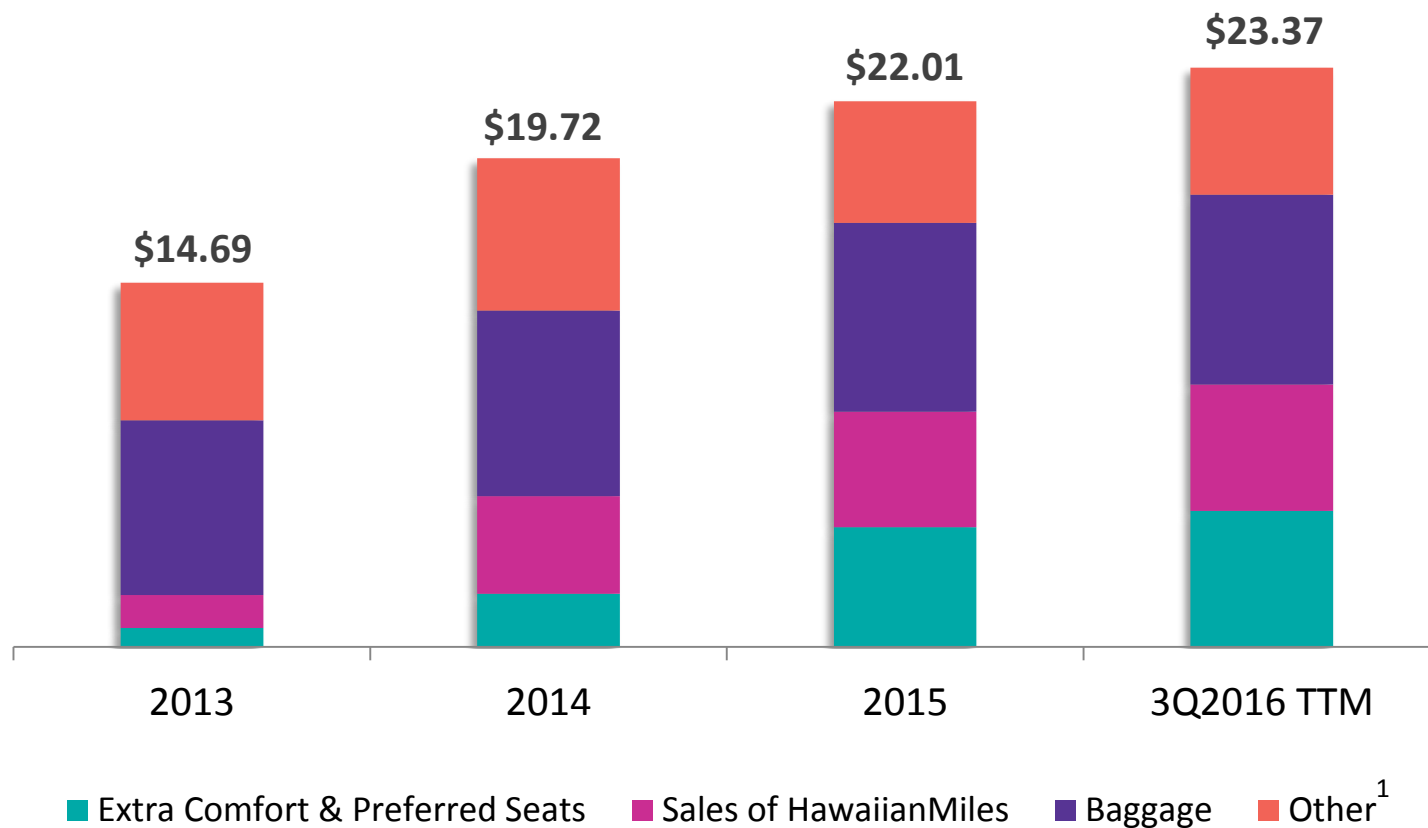


EXTRA  COMFORT

- ~\$50M annual revenue 2016
- Average paid utilization: 70%+



# Growing value-added revenue per passenger



Note 1: "Other" includes ticket fees, first class upgrades, vacation commissions and on-board sales



We are positioned to build on recent revenue success

- Balanced network
- Mission optimized fleet
- Customer focused products & services

Our understanding of the Hawai'i customer is unmatched

The A321neo unlocks new North America network opportunities

Low to mid-single digit capacity growth in 2017 and through the end of the decade



# MAHALO

## Q&A

# Jon Snook

Executive Vice President, Chief Operating Officer





# On-time performance leader for 12 years



# Award winning hospitality



# TRAVEL+ LEISURE

TRAVEL TIPS AND INTEL | AIRLINES AND AIRPORTS

World's Top Airlines

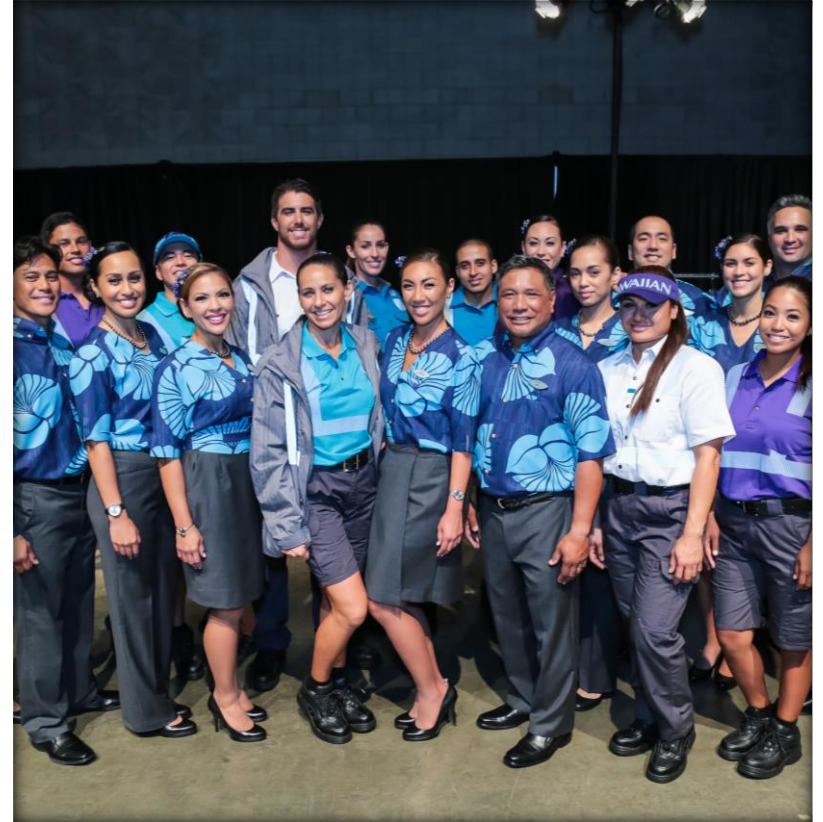


# Operational excellence is rooted in our people





# Investing in our people



# Investing in facilities for our people



# Labor agreements for our business

Employee Group	Represented by	Number of Employees <sup>1</sup>	Amendable Date
Dispatchers	TWU	44	August 1, 2021
Maintenance and Engineering	IAM-M	883	January 1, 2021
Agents	IAM-C	1,669	January 1, 2021
Pilots	ALPA	648	September 15, 2015
Flight Attendants	AFA	1,786	January 1, 2017

Note 1: As of September 30, 2016





# Investing in our operations to improve productivity and service

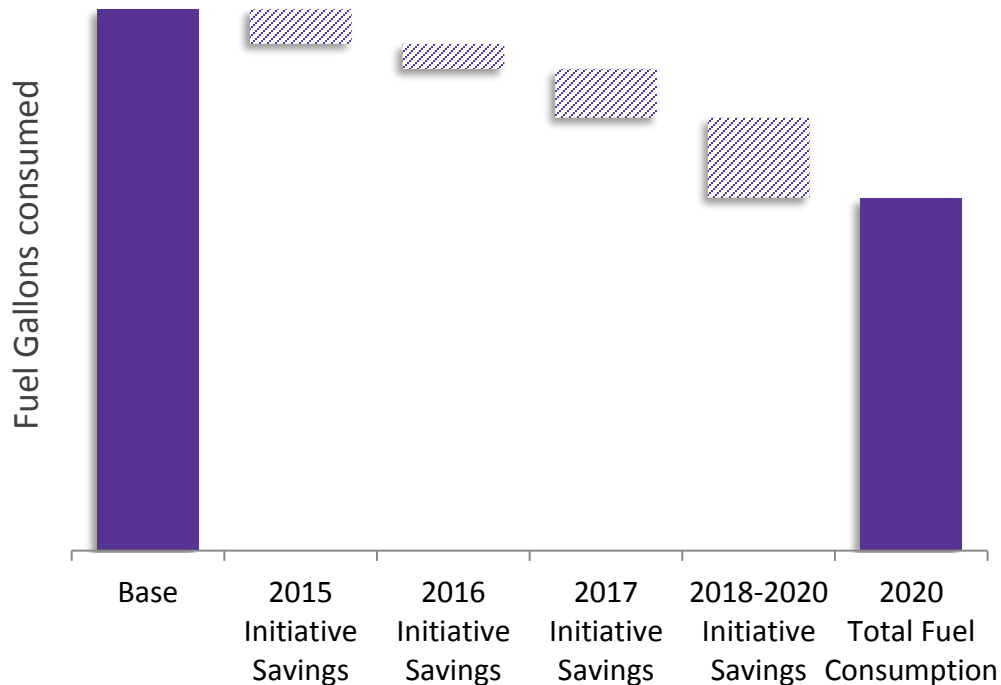
Processes  
Re-engineering

Harness  
Technology

Service  
Consistency

# Fuel efficiency program

## Mid-single digit fuel consumption savings by 2020



## 2015-2020 Initiatives

Applying best in class tools and process

- APU Usage Reduction

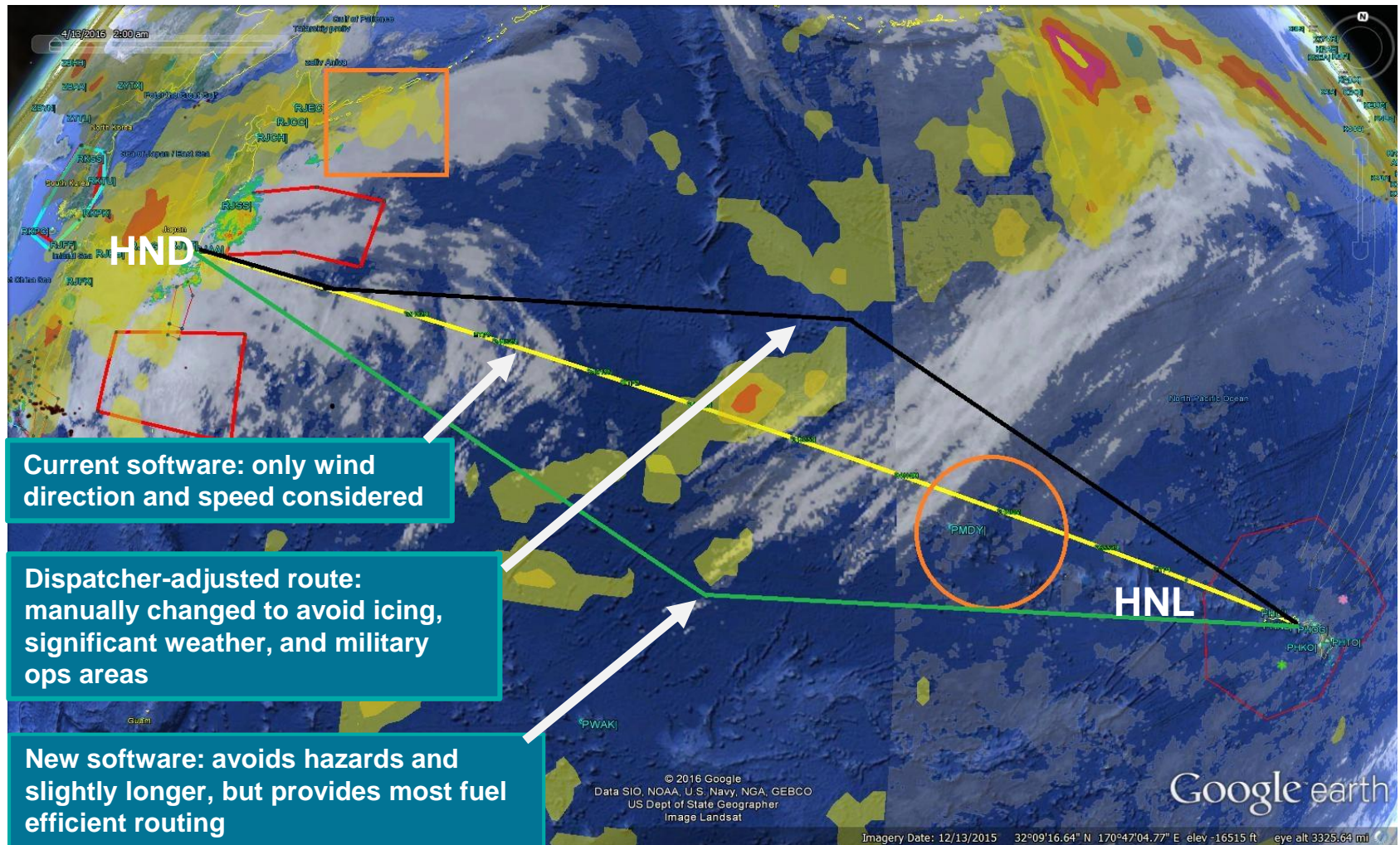
Continuous Improvements

- Reduce aircraft weight
- Reduce over-fueling

Competitive Advantage

- Investment in flight planning & optimization tools

# Next generation flight technology drives fuel consumption savings

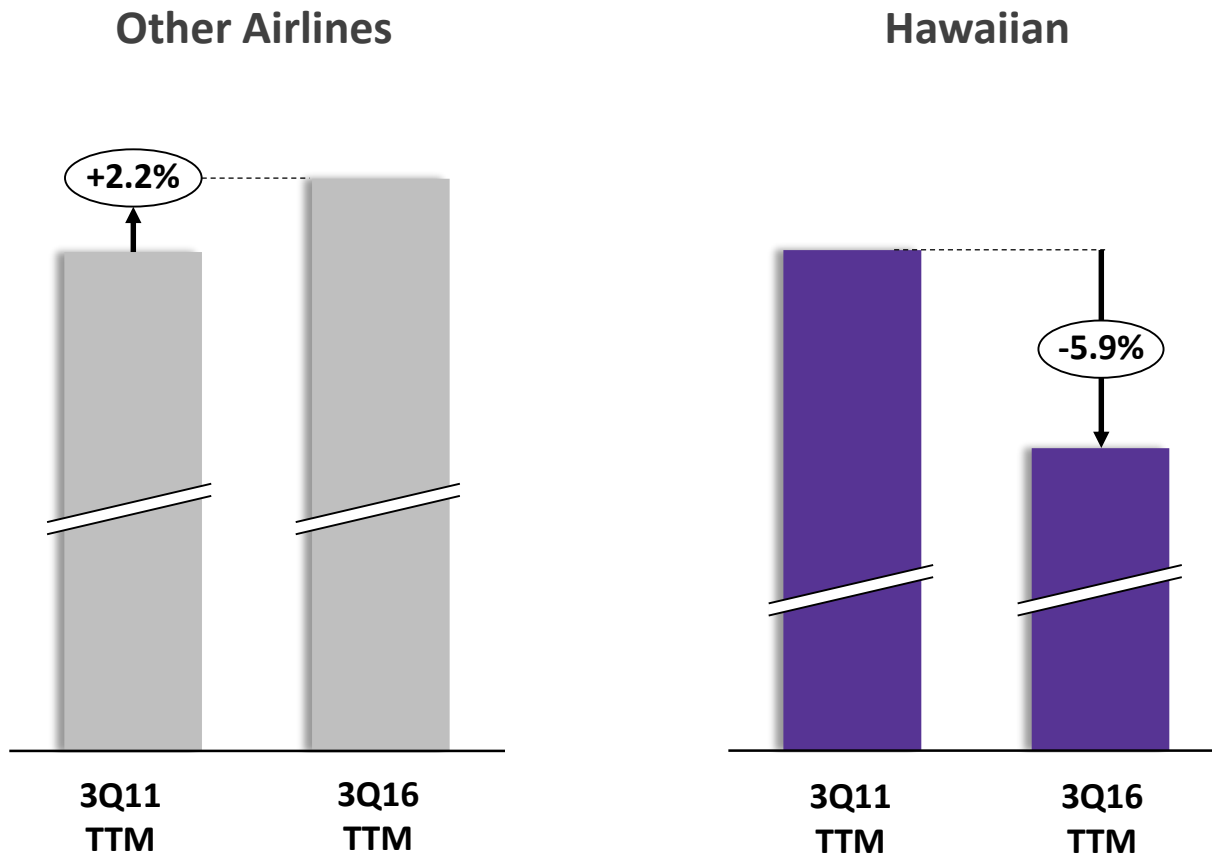


# Jim Landers

## Vice President, Maintenance and Engineering



# Our maintenance cost per ASM has decreased



Note 1: Other airlines include ALK, JBLU, LUV, AAL, DAL and UAL  
Source: SEC filings



# Maintenance cost control focus

Fleet Renewal

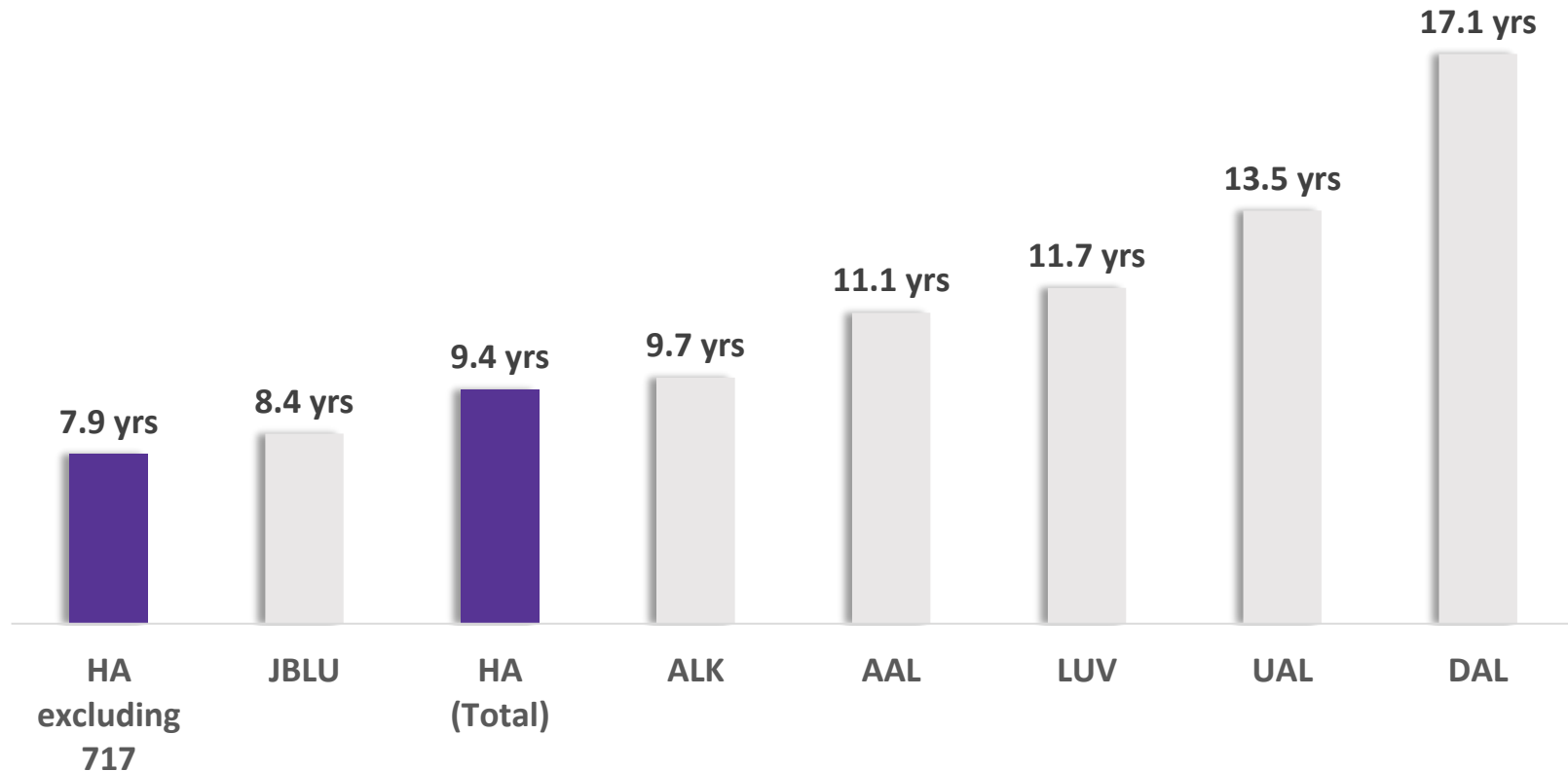
Vendor  
Management

Mastering 717  
Maintenance

A321neo  
Induction



# We have the youngest mid-to-long haul fleet



Note: As of December 31, 2015  
Source: 10-K filings

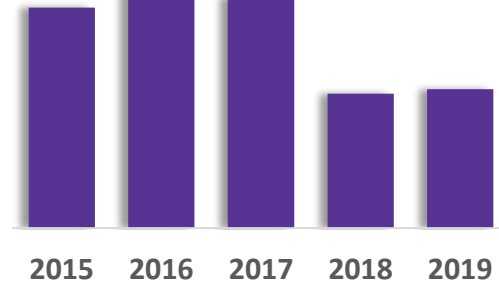


# Our fleet is becoming younger

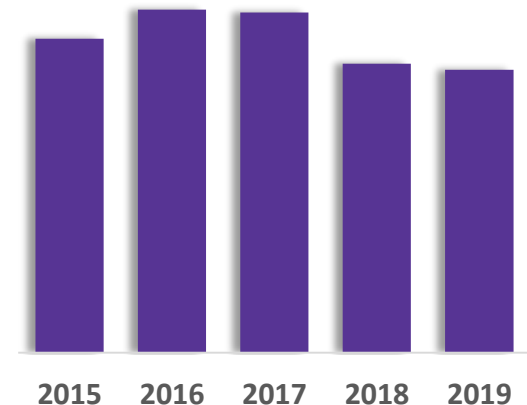
**Short Haul Fleet Age Forecast**



**Mid-to-Long Haul Fleet Age Forecast**

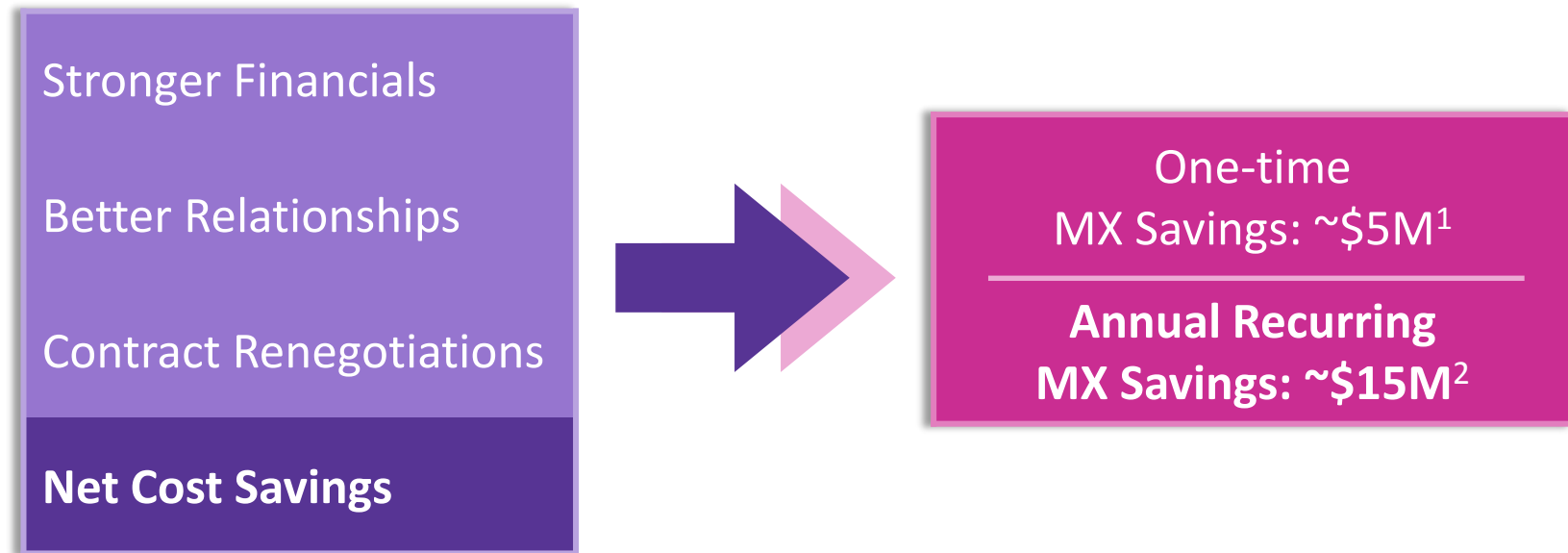


**Total Fleet Age Forecast**



Note: Fleet age calculated at December 31

# Vendor management yields cost savings



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*Current initiatives yield savings with prospective initiatives on the way*

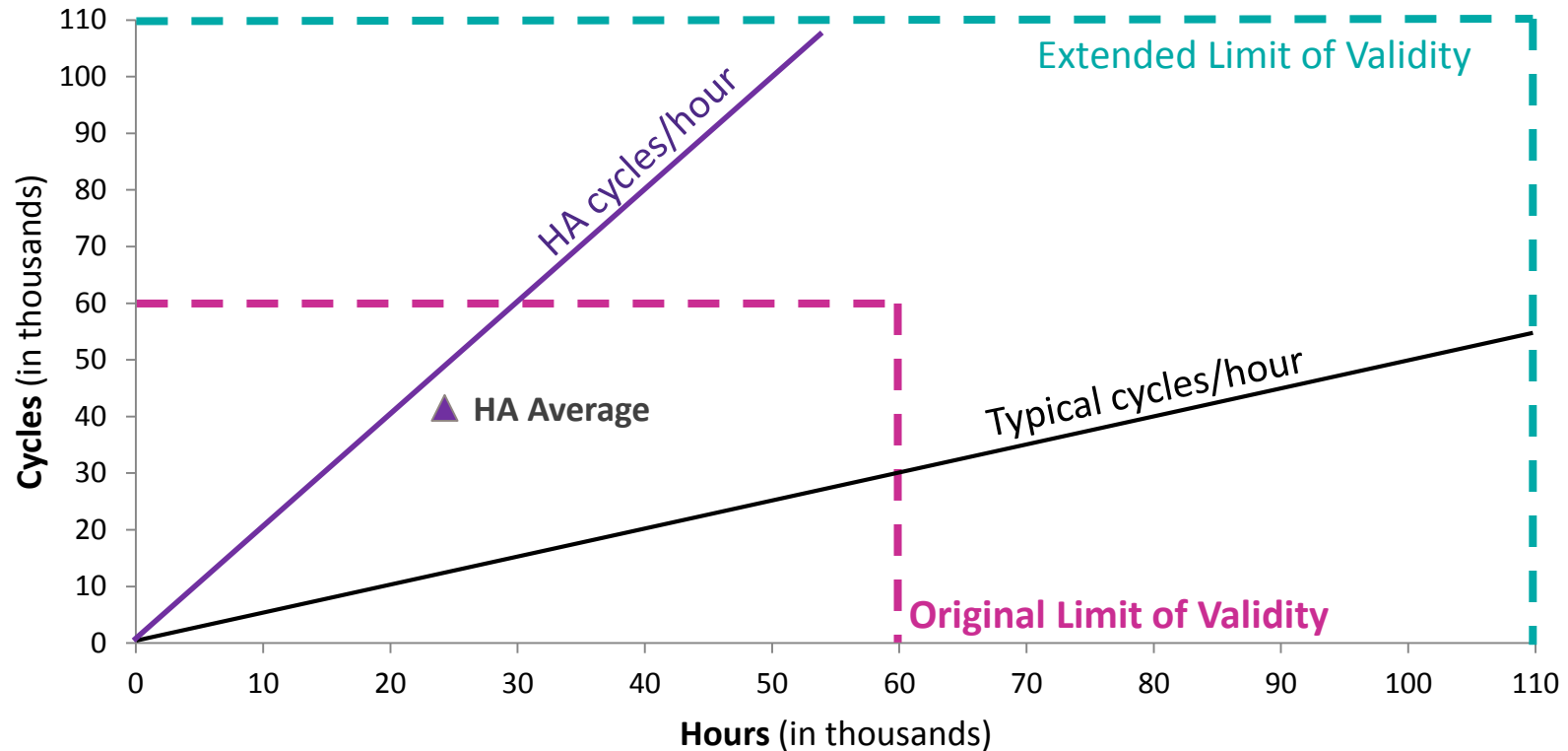
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Note 1: One-time savings are over the period between mid-2015 and mid-2016

Note 2: Annual recurring savings are forecasts for 2017 and beyond

# Mastering 717 maintenance program

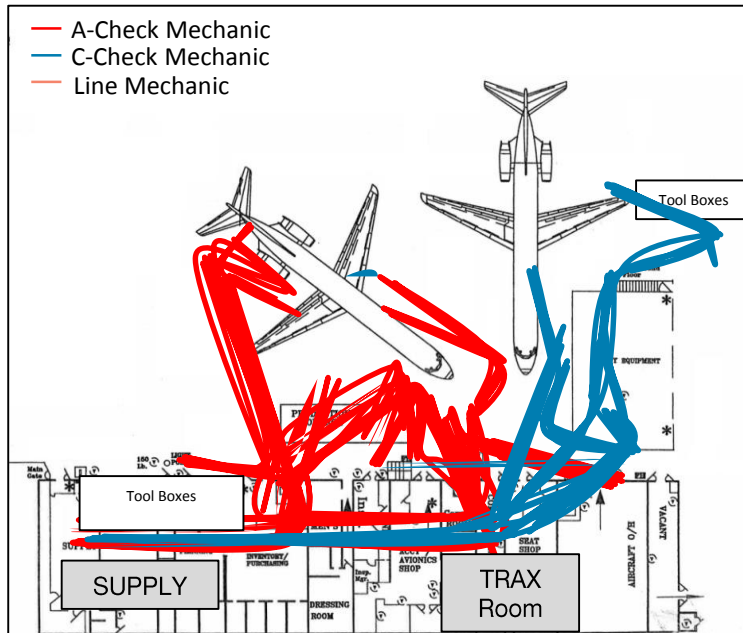
# Reprogram of 717 maintenance program



*Optimized maintenance program for 717 second life*

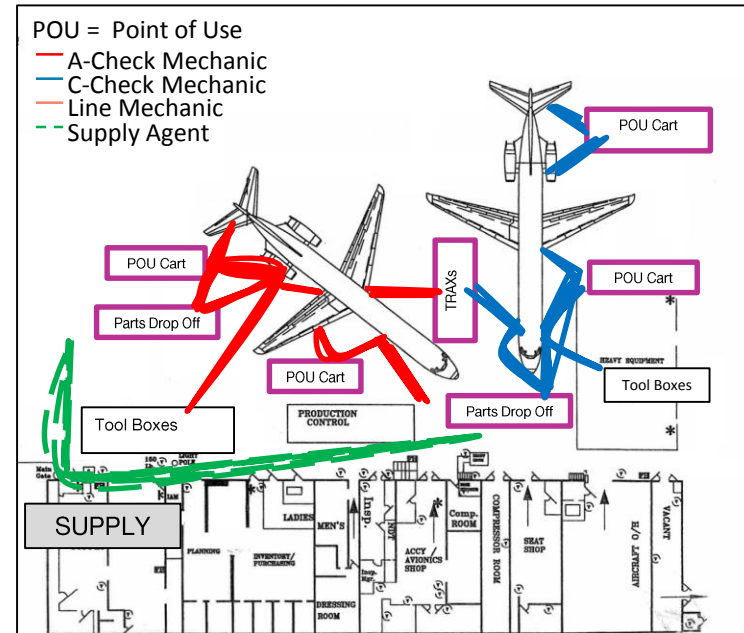
# Driving efficiencies in 717 maintenance checks

## Original state



- Skilled A&P mechanics suffer productivity loss due to travel and wait time

## Current/Future state



- Applied industry best practice point of use (POU) carts and material delivery

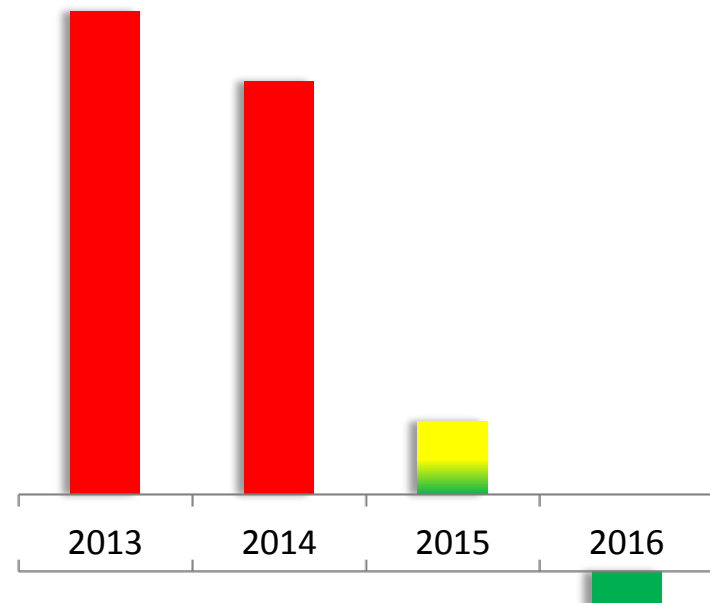


# More days available to fly 717s

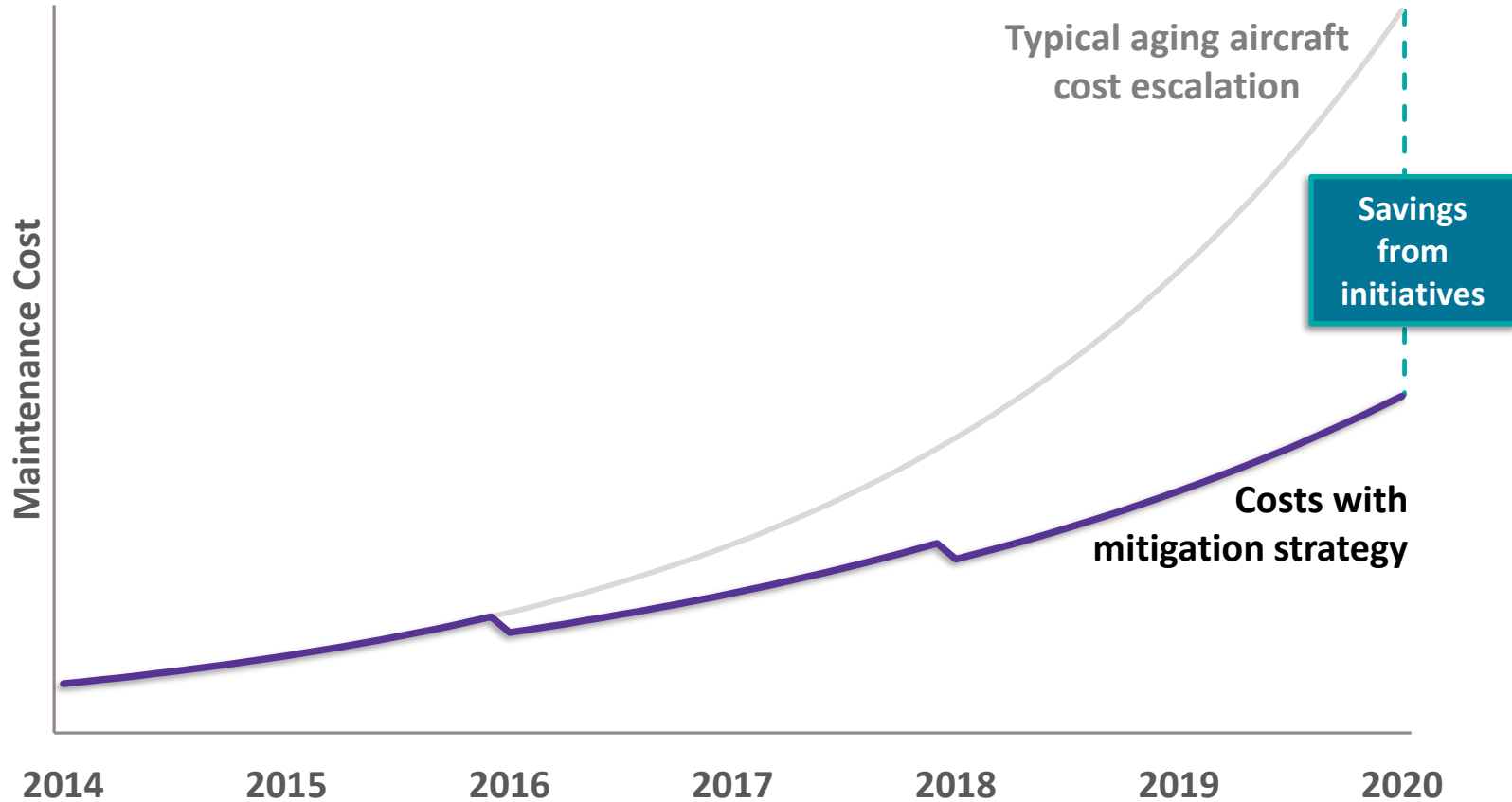
## Improved productivity:

- Lower costs from fewer maintenance days
- More revenue opportunities
- Annual profit opportunity of ~\$5M

Unscheduled Days out of Service

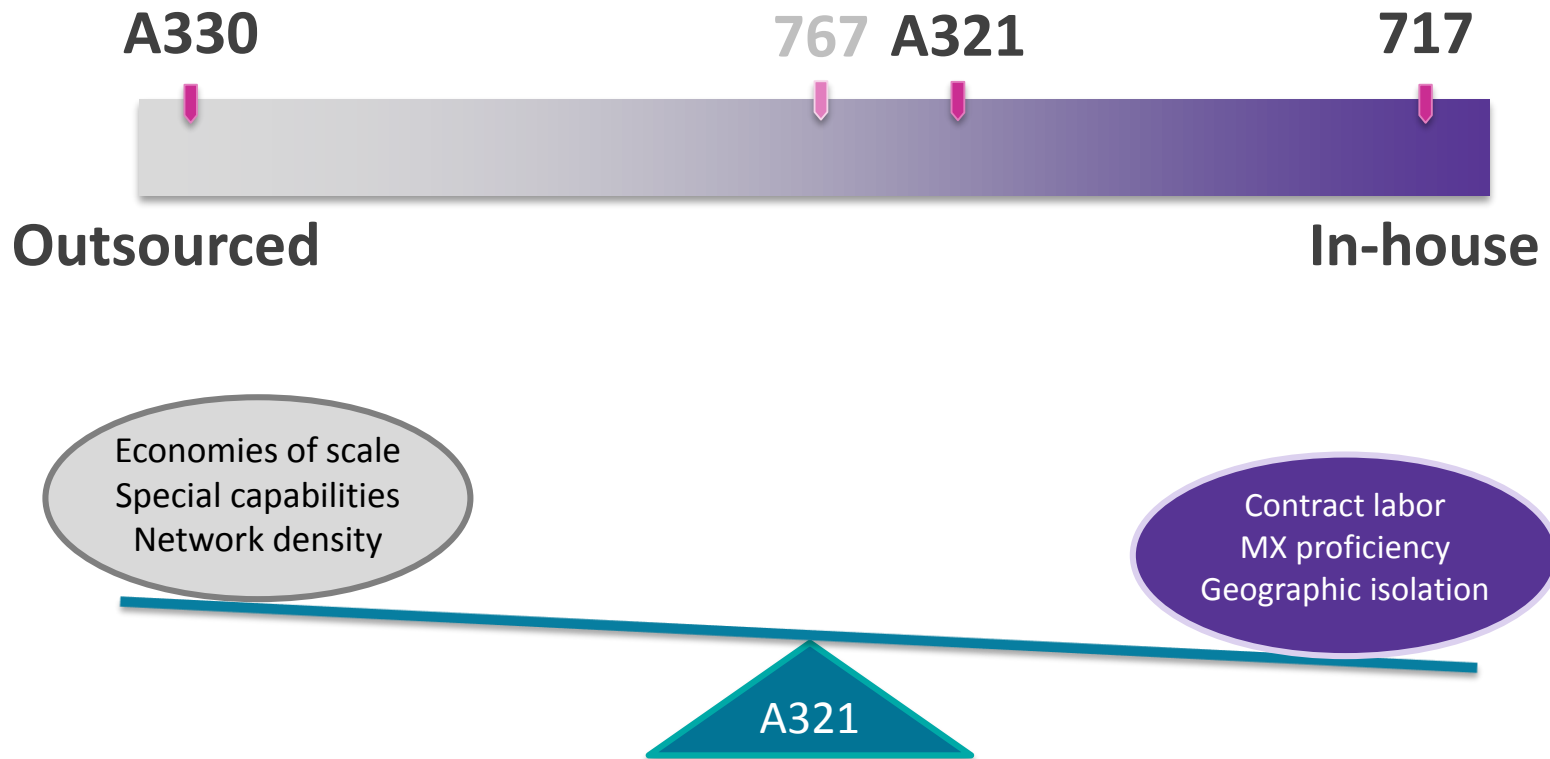


# Controlling costs to maintain 717s



## *Evolution of our maintenance program*

# Maintenance program evolution



# A321neos arriving 2017



# Jon Snook

Executive Vice President, Chief Operating Officer





Deliver operational excellence

Invest in our people

Invest in our operations to improve  
productivity and lower long-term costs

Prepare for the delivery of the A321neo

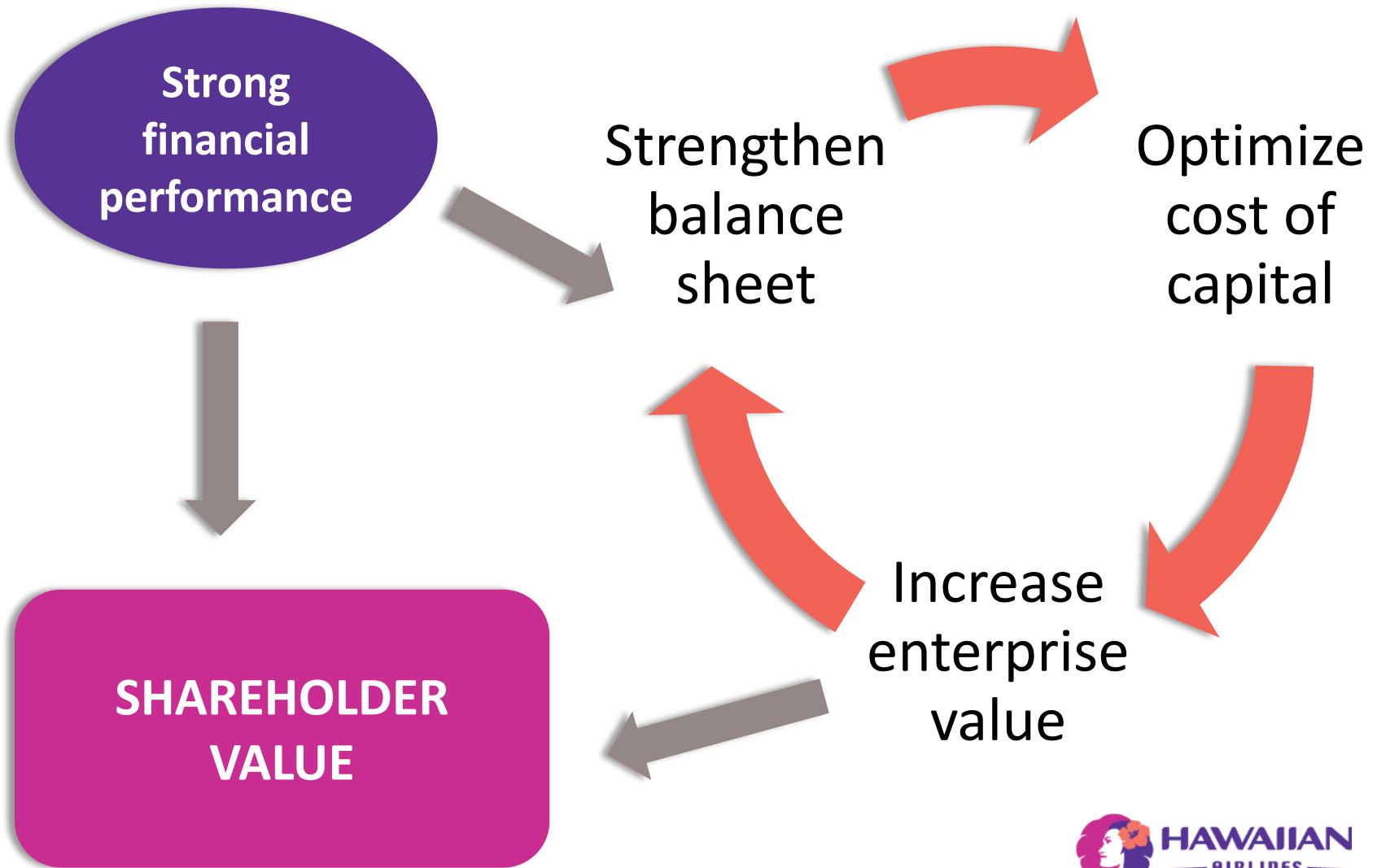
# MAHALO Q&A

# Shannon Okinaka

Executive Vice President, Chief Financial Officer

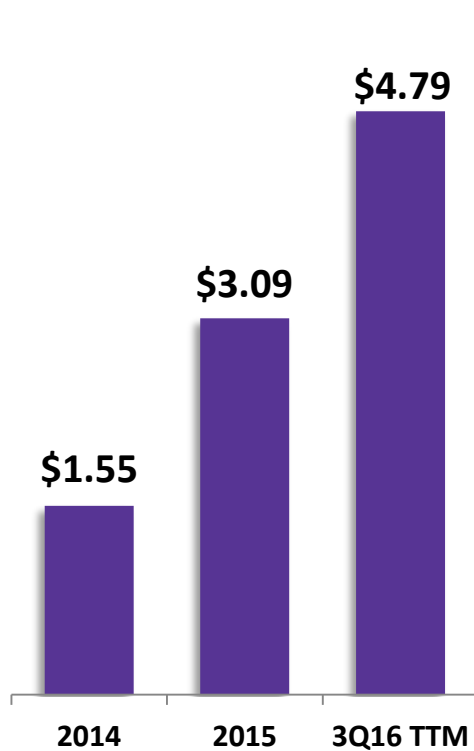


# Pathway to long-term value

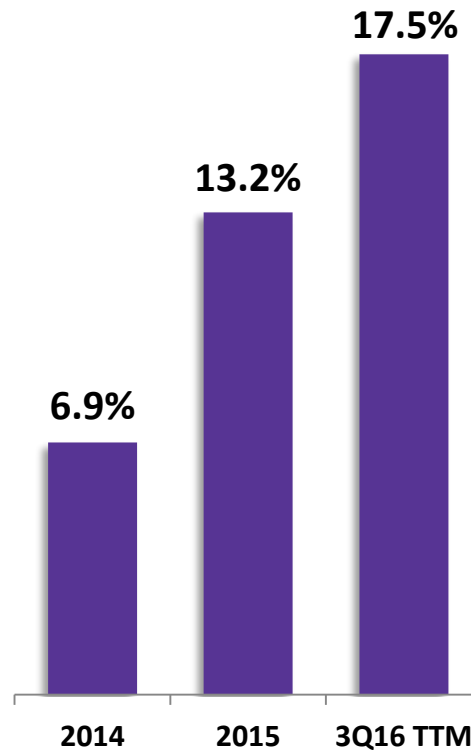


# Strong financial performance

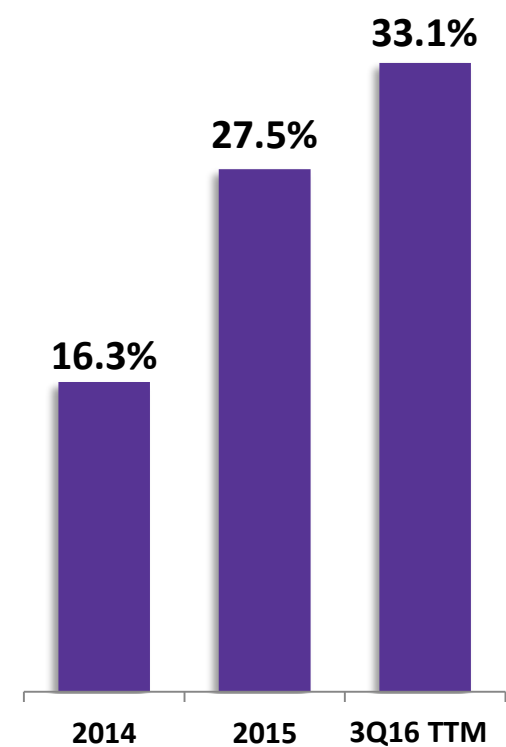
## Adjusted EPS



## Adjusted Pre-tax Margin



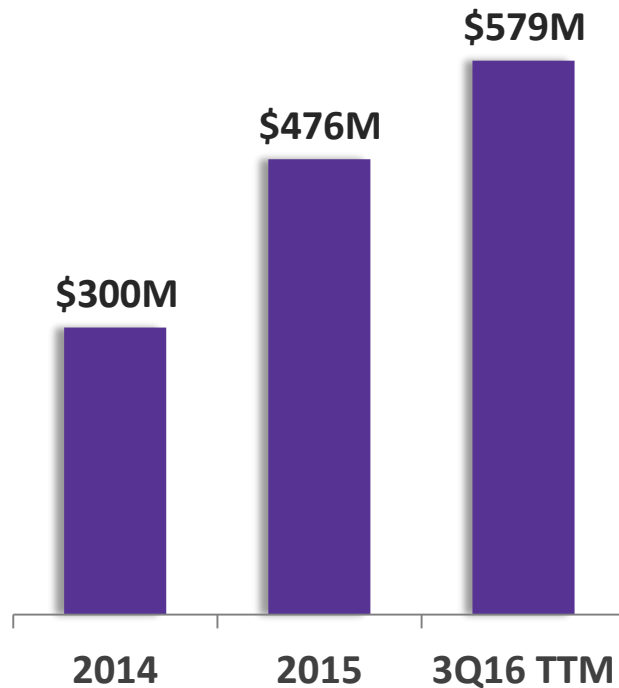
## Pre-tax ROIC



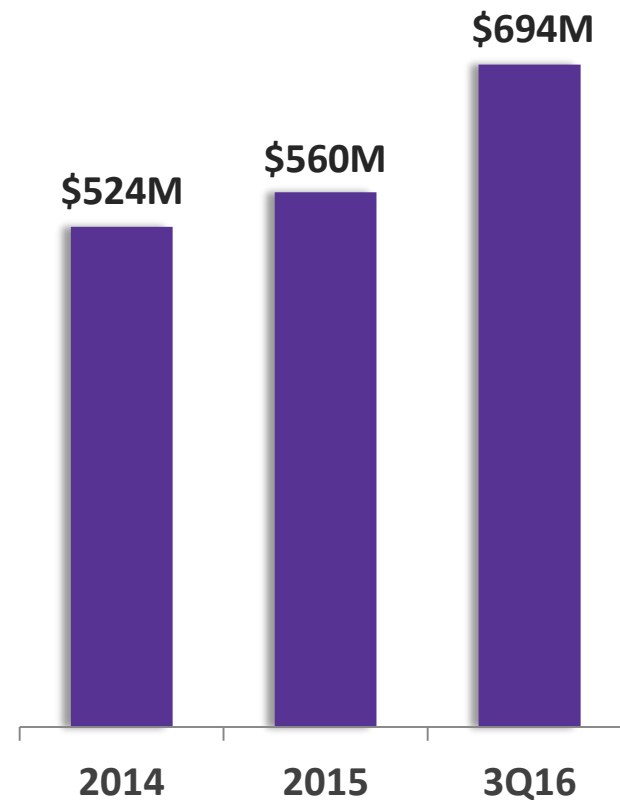


# Strong results generate robust cash flow

## Cash flow from operations

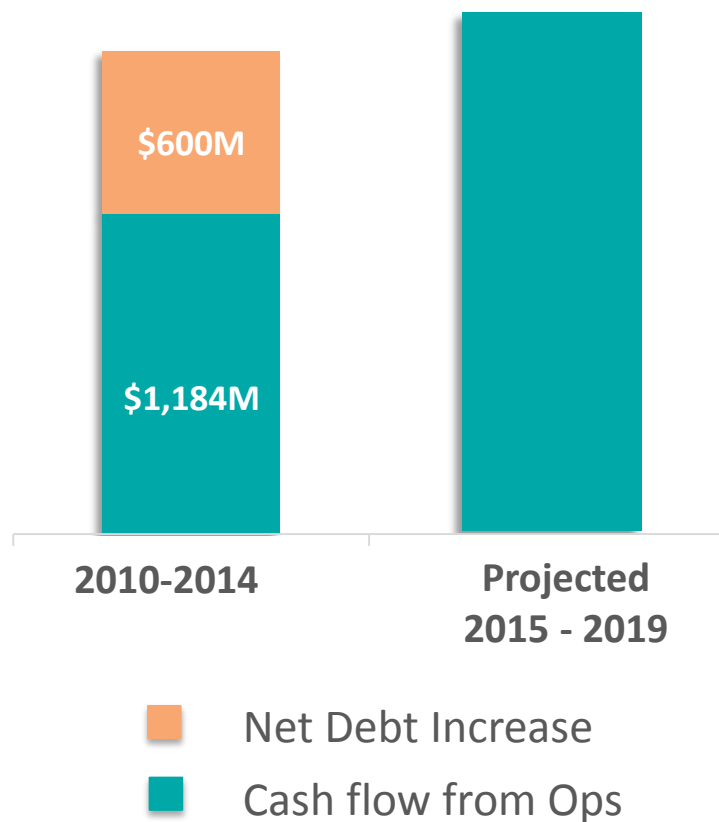


## Cash & cash equivalents

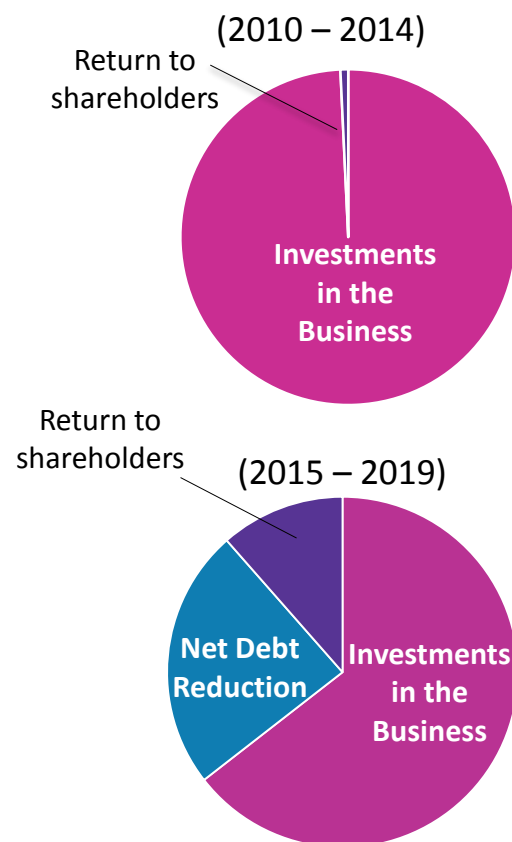


# 2015-2019: Cash flow funds multiple uses

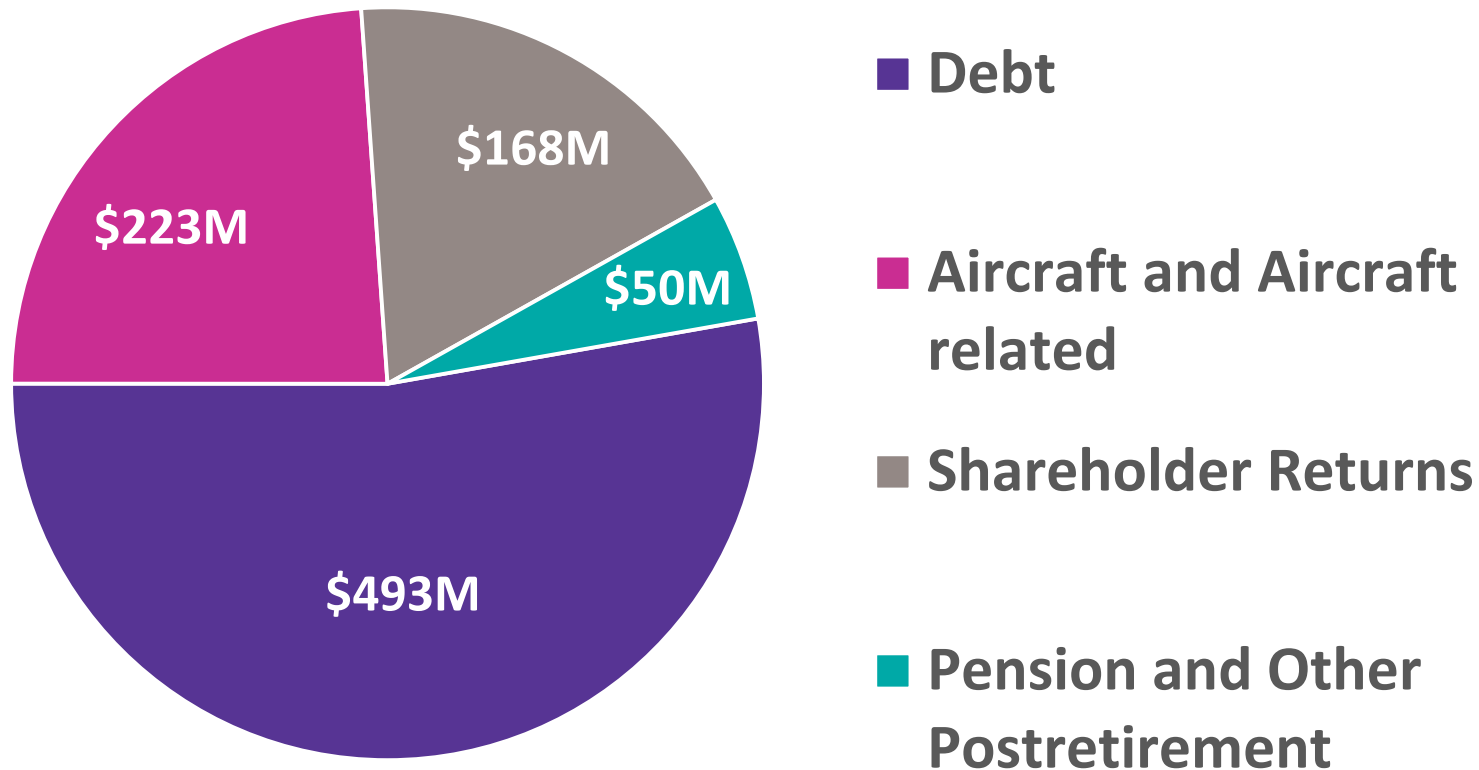
## Sources of cash



## Uses of cash

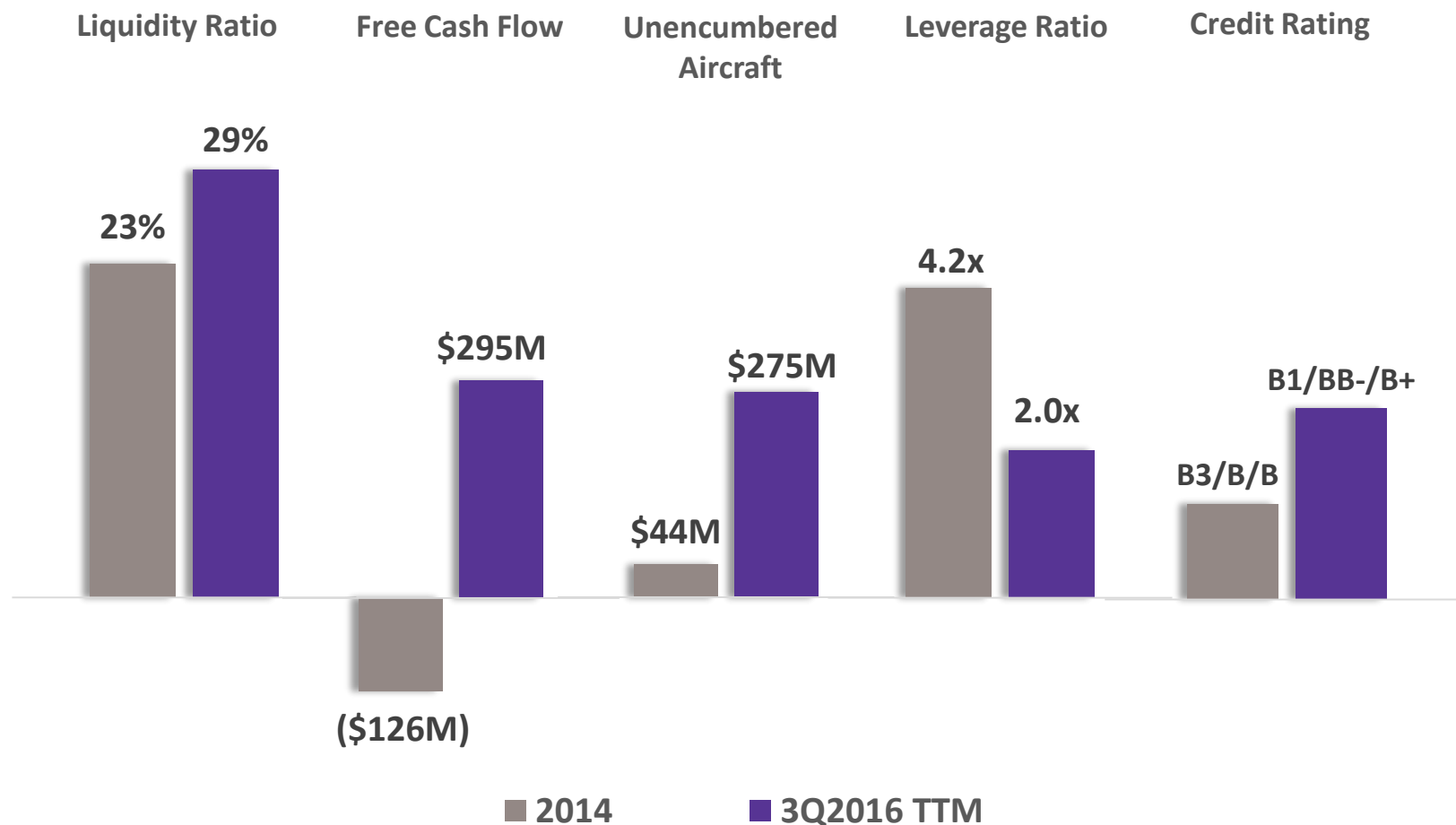


## 2015-2016: Our cash flow funded multiple uses



Note: Time period January 1, 2015 to September 30, 2016

# Our balance sheet is stronger today



Note 1: Liquidity ratio excludes revolver and is defined as cash & cash equivalent / revenue

Note 2: Leverage ratio is defined as adjusted debt to EBITDAR

Note 3: Credit rating from Moody's, S&P, and Fitch in respective order



# Jay Schaefer

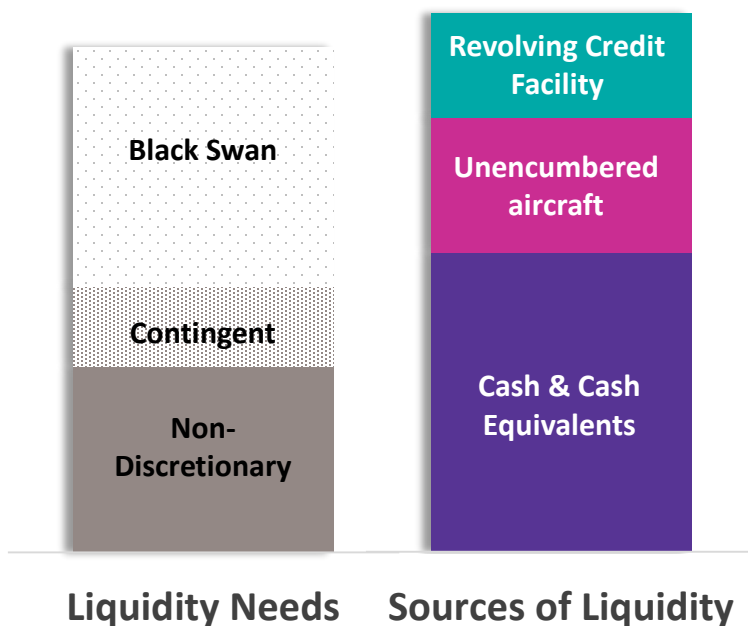
Vice President, Treasurer





# Building a strong liquidity base

## New \$500M<sup>1</sup> Cash Target



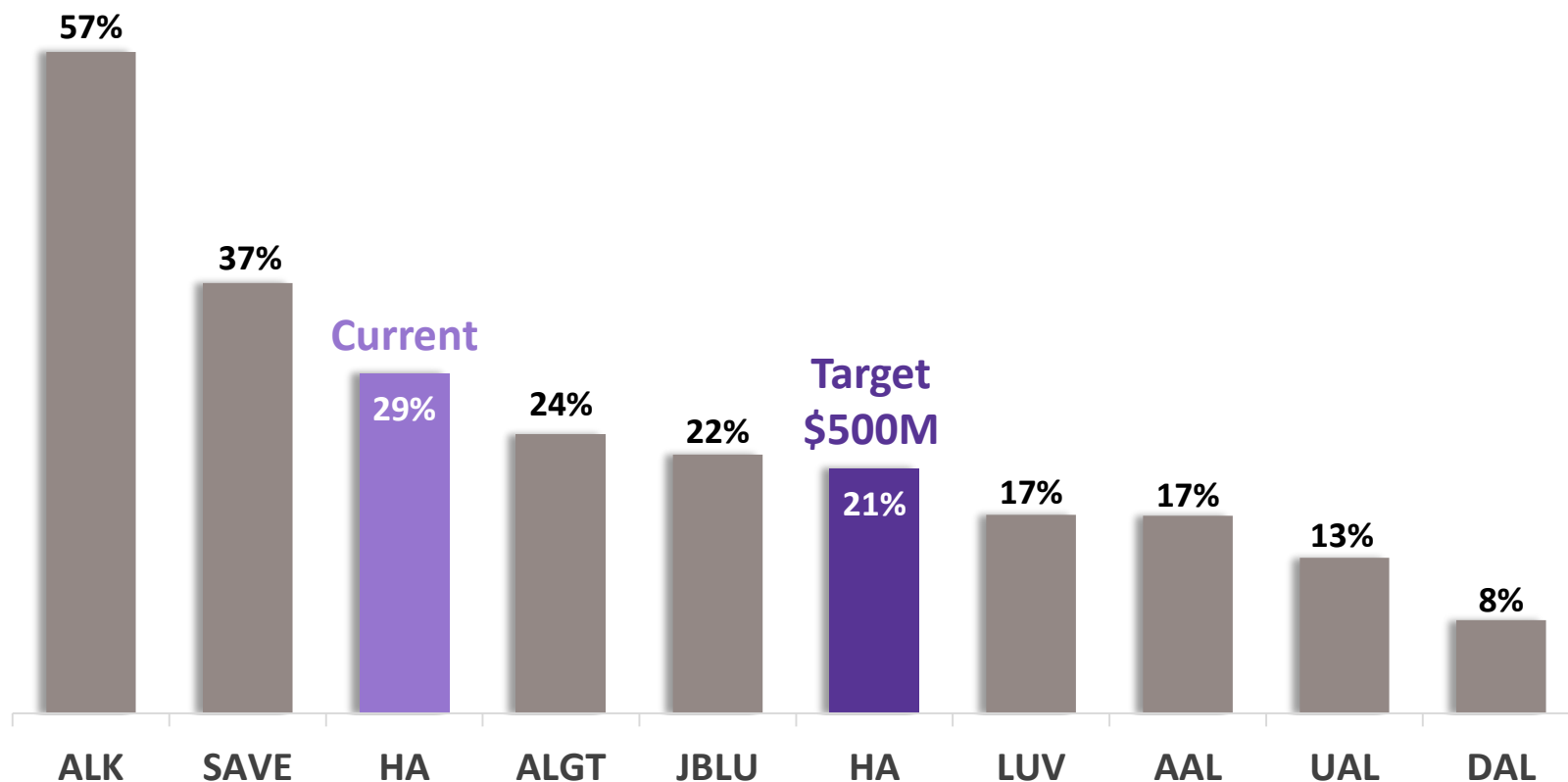
## We are financially stronger

- Improved cash position to meet contingent and non-discretionary needs
- 16 unencumbered aircraft today
  - *Previously we didn't have any unencumbered aircraft*
- Revolving credit facility of \$175M

*We have more sources of liquidity available to us today*

Note 1: Cash target includes cash & cash equivalents

# New liquidity target is in line with our peers

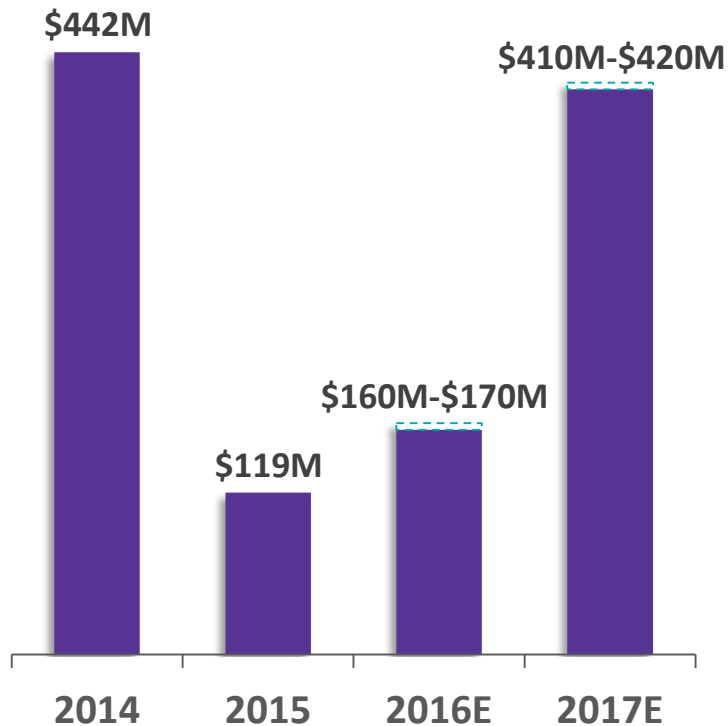


Note 1: Liquidity as of trailing twelve months ended September 30, 2016 (cash & cash equivalents / TTM revenue) and excluding revolver  
Source: SEC filings

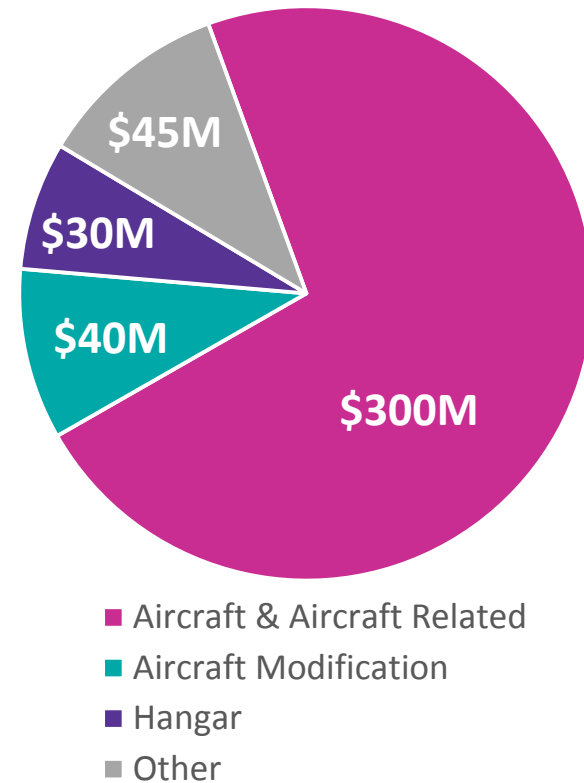


# Our capital expenditures are manageable

## Capital Expenditures

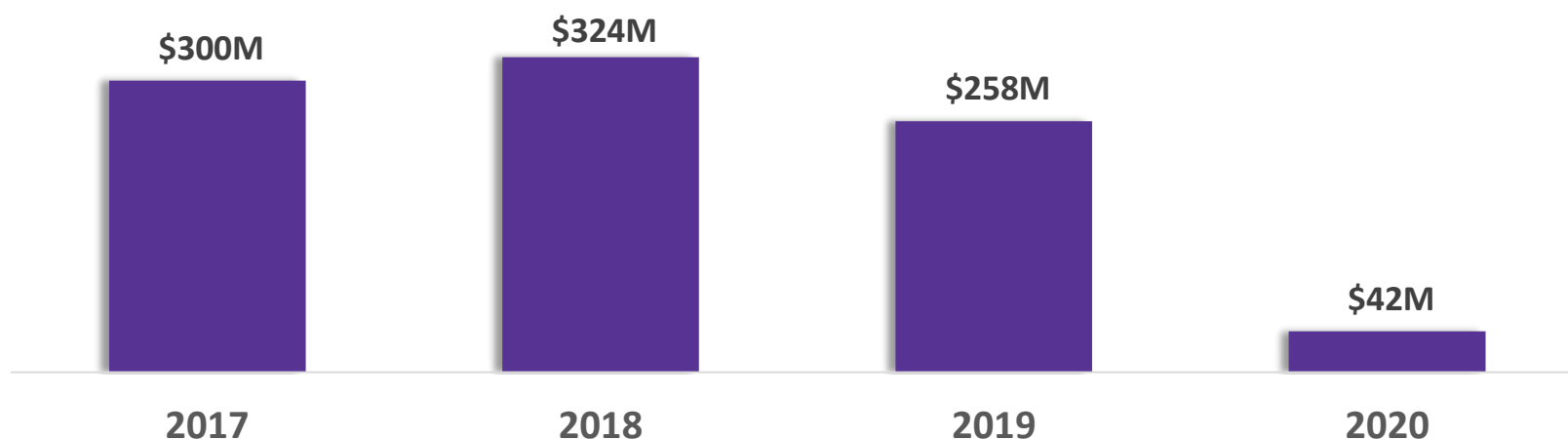


## 2017 CAPEX



# Financing plan for 2017 aircraft deliveries

## Aircraft & Engine related CAPEX<sup>1</sup>



## Aircraft Delivery Schedule

	2017	2018	2019	2020
A321neo	3	8 <sup>2</sup>	6	1
A330-200	1	-	-	-

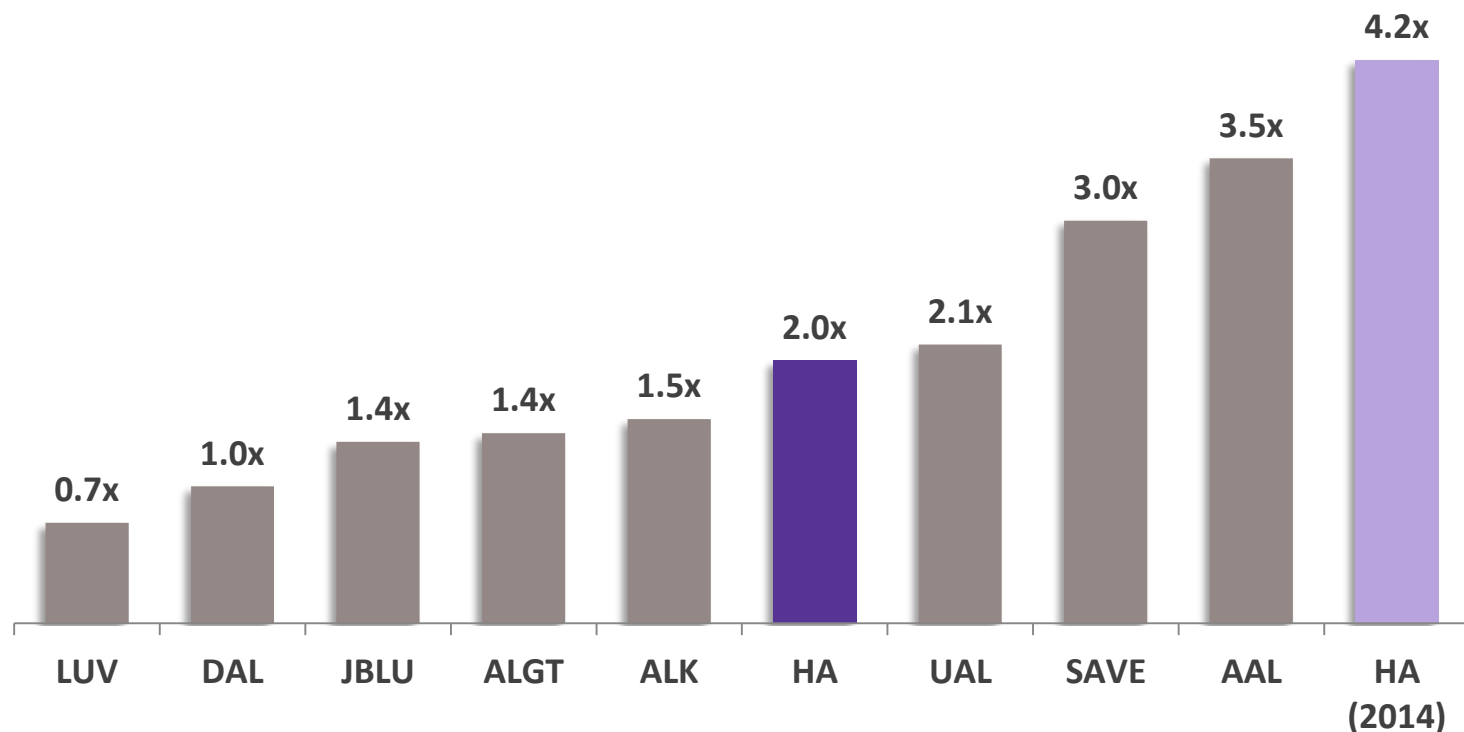
***All 2017 deliveries are expected to be paid in cash***

Note 1: Excludes CAPEX related to A330neos

Note 2: Two A321neos to be delivered in 2018 will be leased



# Significantly lowered our leverage



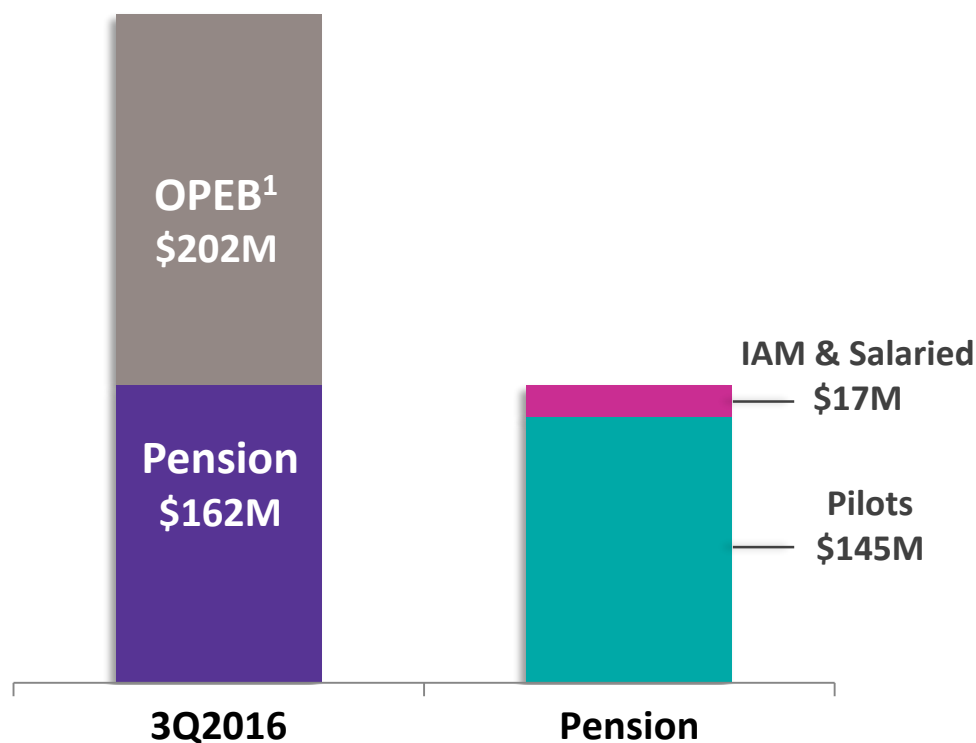
***Maintain leverage between 1.5x – 2.5x***

Note: Leverage (adjusted debt to EBITDAR) as of the trailing twelve months ended September 30, 2016  
Source: SEC filings



# Managing our benefit obligations

## Net pension and other postretirement liabilities



Note 1: OPEB is defined as other post-employment benefits

## Reducing annual expenses and managing future contributions

### Settlement of IAM and Salaried plans:

- \$2M in annual expense savings

### Funding Pilots plan in excess of minimum requirements:

- Improves funded position



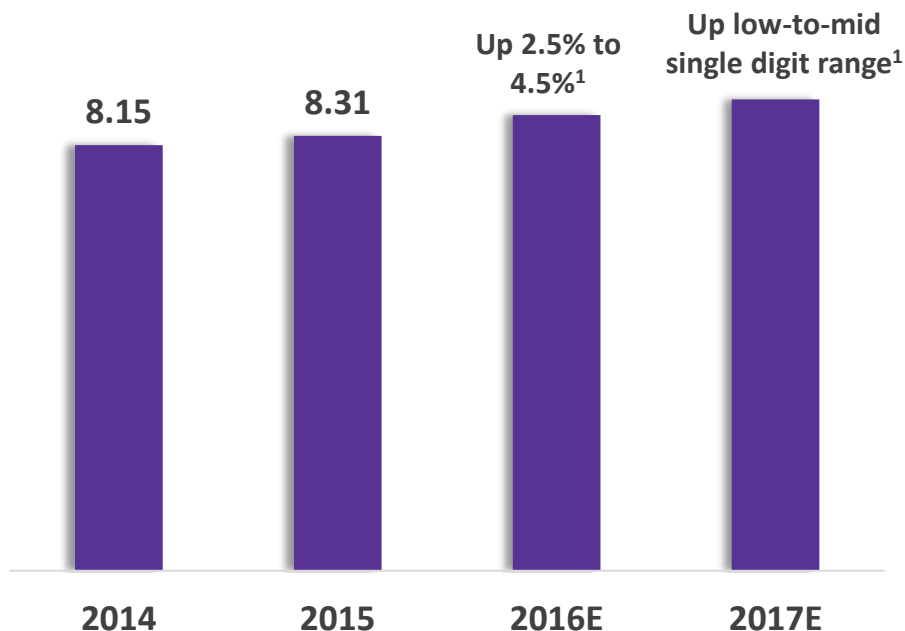
# Shannon Okinaka

Executive Vice President, Chief Financial Officer

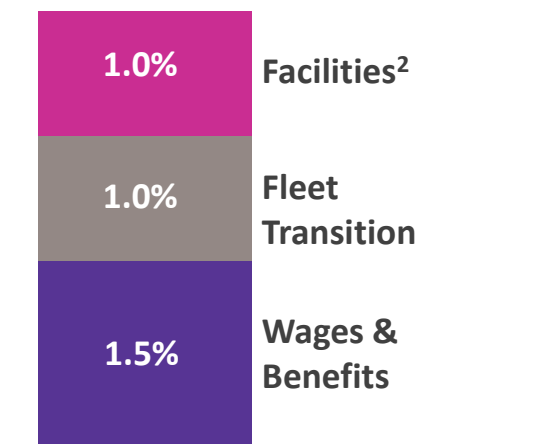


# 2017 CASM ex-fuel outlook

## CASM ex-fuel (in cents)



## Year-over-year CASM ex-fuel Headwinds



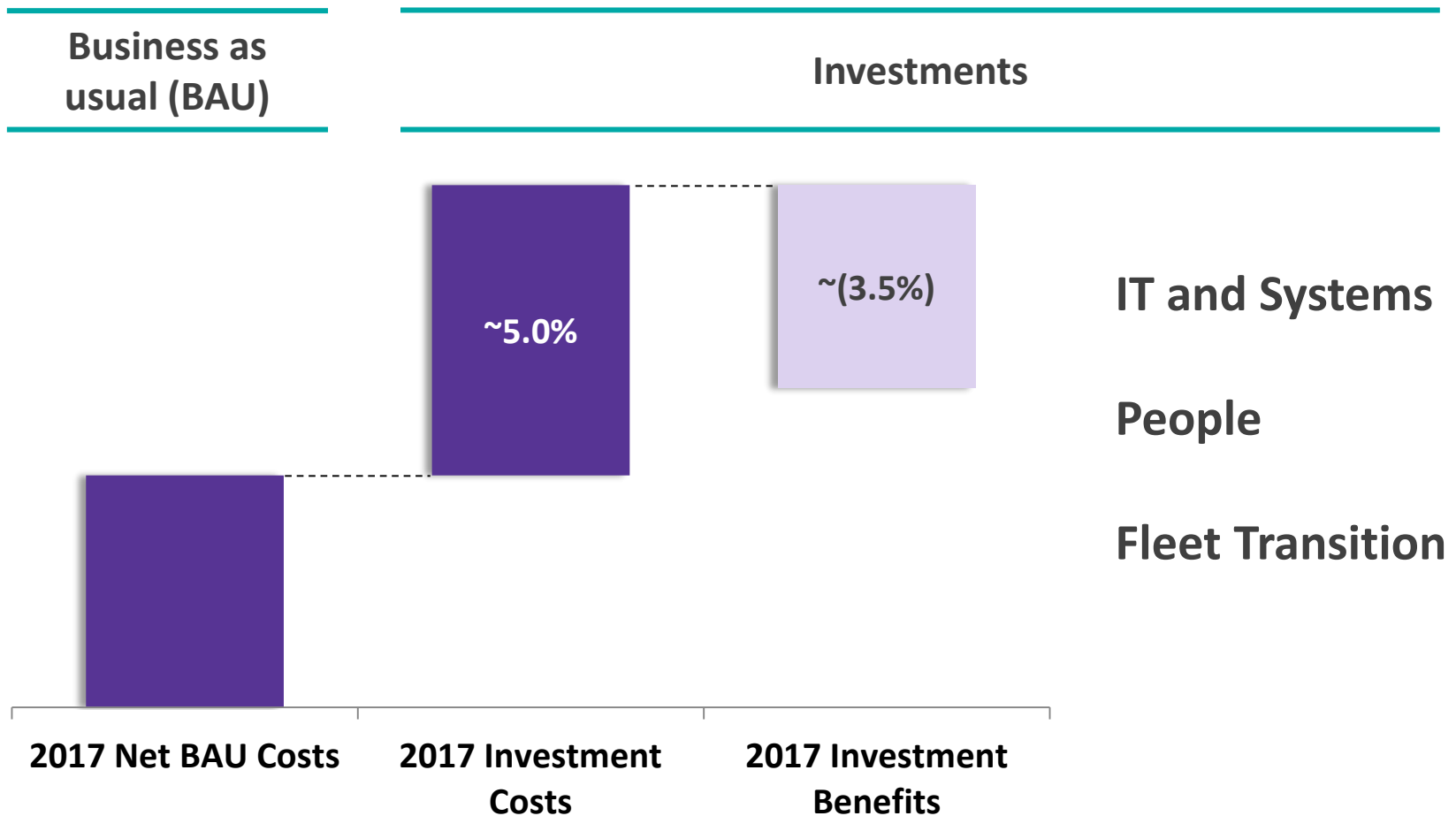
Note 1: Excludes any assumptions related to the Pilots and impairment charge related to the 767s

Note 2: Facilities includes increases to D&A related to the new Hangar and other rental & landing fees in Hawaii

Note 3: 2016E excludes the impairment charge for the 767s estimated to be \$45 - \$50 million



# Investing to lower our long-term unit costs



Lowering our long-term cost structure

**Retrofitted 717 fleet**

**Fleet optimization and early exit of 767s**

**Insourcing our international sales teams**

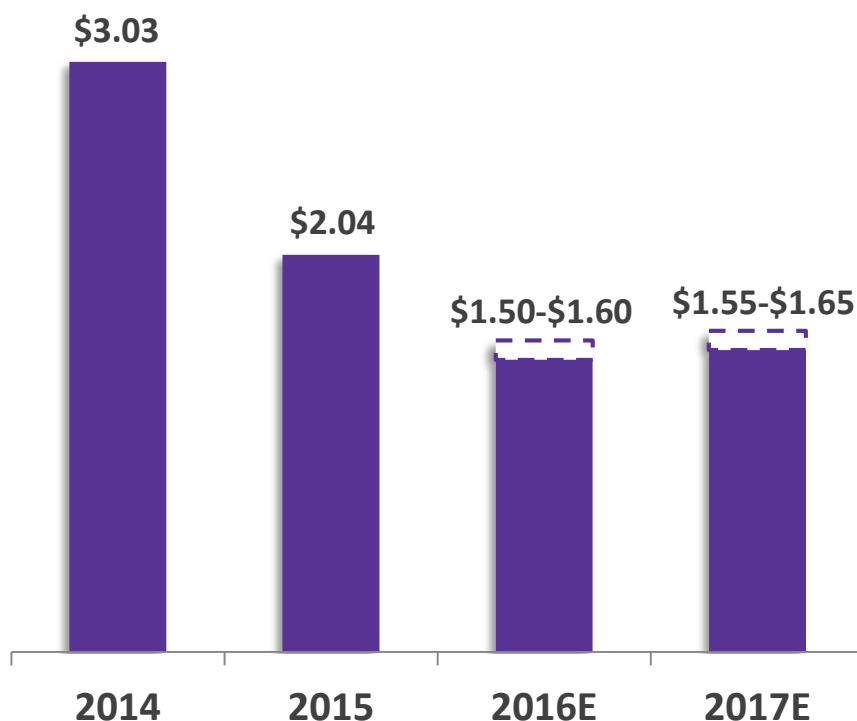
**Settlement of IAM and Salaried pension plans**

**New Maintenance and Cargo Facility**

**Processes re-engineering and harness of technology  
in our Operations**

# Fuel costs remain manageable

**Economic fuel cost per gallon<sup>1</sup>**



**Current fuel hedge position<sup>2</sup>**

Period	% Hedged	Price
4Q16	50%	\$1.45
1Q17	49%	\$1.36
2Q17	40%	\$1.37
3Q17	24%	\$1.33

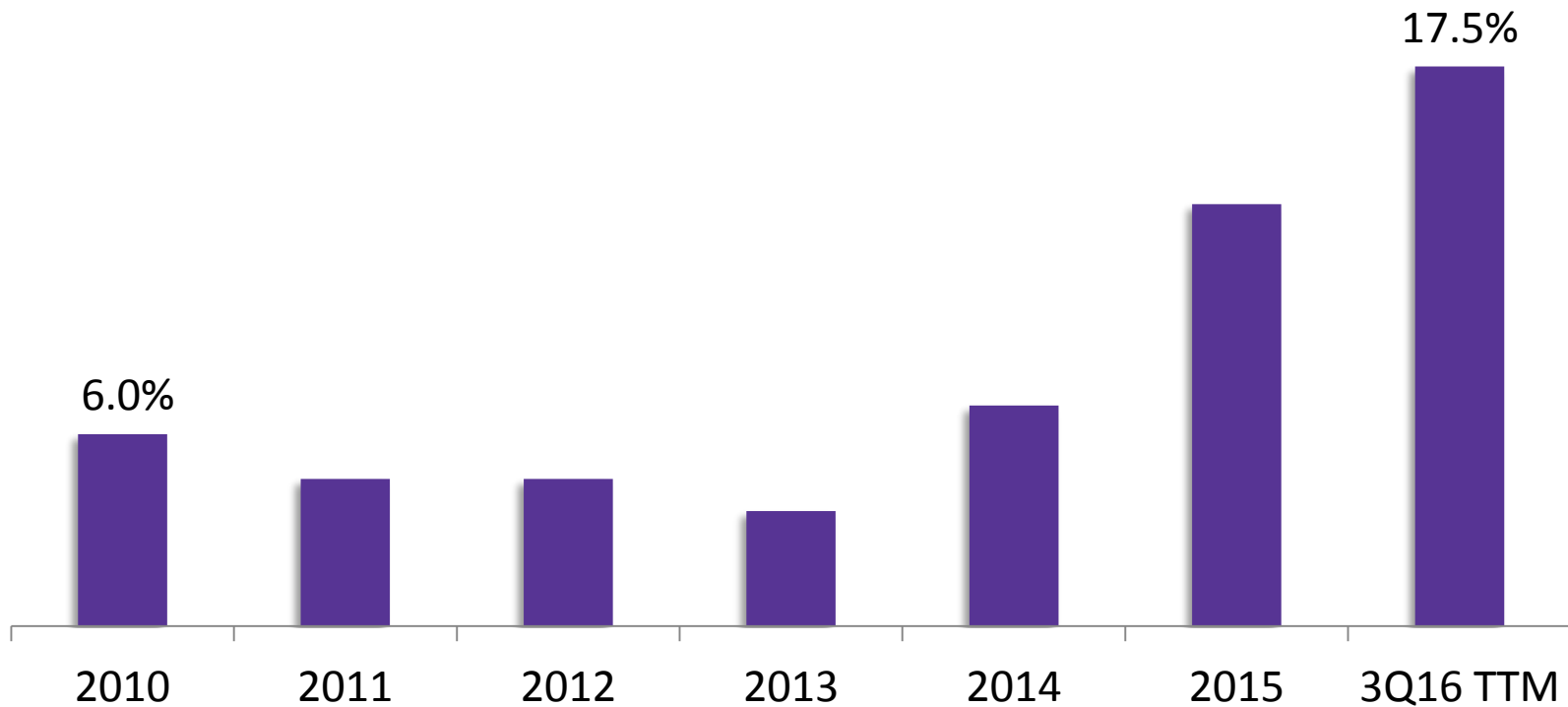
Note 1: 2016E and 2017E economic fuel cost per gallon estimates are based on the November 30, 2016 fuel forward curve

Note 2: Based on the Company's hedge portfolio as of November 30, 2016



# Growing shareholder value

## Adjusted Pre-tax Margin





# MAHALO Q&A

# MARK DUNKERLEY

President and Chief Executive Officer



**2017 will be a year of...**

# Improving our financial position

Strengthening our  
core business

Investing in our  
future



# MAHALO

## Q&A



# Appendix

# Non-GAAP Reconciliations

NON-GAAP RECONCILIATIONS						
(\$ in thousands)	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	3Q2016
Net Income (Loss), GAAP	\$(2,649)	\$53,237	\$51,854	\$68,926	\$182,646	\$102,545
Lease termination expense	70,014	-	-	-	-	-
Loss on extinguishment of debt	-	-	-	(3,885)	12,058	-
Changes in fair value of fuel derivatives	6,432	3,958	(8,684)	43,106	(1,015)	(1,076)
Tax effect of adjustments	(25,432)	(1,583)	3,474	(18,796)	(4,417)	409
Adjusted Net Income, Non-GAAP	\$43,218	\$55,612	\$46,644	\$97,121	\$189,272	\$103,121

NON-GAAP RECONCILIATIONS						
(\$ in thousands, except CASM data)	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	3Q2016
GAAP Operating Expenses	\$1,630,176	\$1,832,955	\$2,022,118	\$2,069,747	\$1,891,364	\$497,982
Less: aircraft fuel, including taxes and delivery	(513,284)	(631,741)	(698,802)	(678,253)	(417,728)	(94,818)
Less: lease termination expense	(70,014)	-	-	-	-	-
Adjusted operating expenses - excluding aircraft fuel and lease termination	\$1,046,878	\$1,201,214	\$1,323,316	\$1,391,494	\$1,473,636	\$403,164
Available Seat Miles	12,039,933	14,687,472	16,785,827	17,073,630	17,726,322	4,894,768
CASM - GAAP (in cents)	13.54	12.48	12.05	12.12	10.67	10.17
Less: aircraft fuel and lease termination expense (in cents)	(4.84)	(4.30)	(4.16)	(3.97)	(2.36)	(1.93)
CASM Excluding Fuel and lease termination expense (in cents)	8.70	8.18	7.88	8.15	8.31	8.24

The Company evaluates its financial performance utilizing various GAAP and non-GAAP financial measures, including operating income and CASM. Pursuant to Regulation G, the Company has included the following reconciliation of reported non-GAAP financial measures to comparable financial measures reported on a GAAP basis. The Company believes that excluding fuel costs from certain measures is useful to investors because it provides an additional measure of management's performance excluding the effects of a significant cost item over which management has limited influence.





# Pre-tax margin

NON-GAAP RECONCILIATIONS						
(\$ in thousands)	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	3Q2016
Income Before Income Taxes, as reported	\$(1,082)	\$85,786	\$86,410	\$113,447	\$295,688	\$164,159
Add back:						
Changes in fair value of fuel derivatives	6,432	3,958	(8,684)	43,107	(1,015)	1,076
Loss on extinguishment of debt	-	-	-	3,885	12,058	-
Lease termination expense	70,014	-	-	-	-	-
Adjusted Income Before Income Taxes, Non-GAAP	\$75,364	\$89,744	\$77,726	\$160,438	\$306,731	\$165,235
Revenue	\$1,650,459	\$1,962,353	\$2,155,865	\$2,314,879	\$2,317,467	\$671,837

NON-GAAP RECONCILIATIONS						
(\$ in thousands)	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	3Q2016
Pre-Tax Margin, as reported	(0.1)%	4.4%	4.0%	4.9%	12.7%	24.4%
Add back:						
Changes in fair value of fuel derivatives, net of tax	0.4%	0.2%	(0.4)%	1.8%	-	0.2%
Loss on extinguishment of debt, net of tax	-	-	-	0.1%	0.5%	-
Lease termination expense, net of tax	4.3%	-	-	-	-	-
Adjusted Pre-Tax Margin	4.6%	4.6%	3.6%	6.9%	13.2%	24.6%

The Company evaluates its financial performance utilizing various GAAP and non-GAAP financial measures, including operating income and CASM. Pursuant to Regulation G, the Company has included the following reconciliation of reported non-GAAP financial measures to comparable financial measures reported on a GAAP basis. The Company believes that excluding fuel costs from certain measures is useful to investors because it provides an additional measure of management's performance excluding the effects of a significant cost item over which management has limited influence.



# Leverage

NON-GAAP RECONCILIATIONS			
(\$ in thousands)	FY 2014	FY 2015	3Q2016 TTM
Debt and capital lease obligations	\$1,049,637	\$772,144	\$564,677
Add back:			
Aircraft leases capitalized at 7x last 12 months' aircraft rent	744,954	809,571	848,862
Adjusted debt and capital lease obligations	\$1,794,691	\$1,581,715	\$1,413,539
Income Before Income Taxes	\$112,634	\$295,688	\$437,349
Add back:			
Interest and amortization of debt expense	64,420	55,678	41,278
Depreciation and amortization	96,374	105,581	108,433
Aircraft Rent	106,422	115,653	121,266
EBITDAR	\$379,850	\$572,600	\$708,326
Adjustments			
Add back:			
Changes in fair value of derivative contracts	43,108	(1,015)	(32,802)
Loss on extinguishment of debt	3,885	12,058	14,755
Adjusted EBITDAR	\$426,843	\$583,643	\$690,279
Leverage Ratio	4.2x	2.7x	2.0x

The Company evaluates its financial performance utilizing various GAAP and non-GAAP financial measures, including operating income and CASM. Pursuant to Regulation G, the Company has included the following reconciliation of reported non-GAAP financial measures to comparable financial measures reported on a GAAP basis. The Company believes that excluding fuel costs from certain measures is useful to investors because it provides an additional measure of management's performance excluding the effects of a significant cost item over which management has limited influence.



# Return on Invested Capital

## HAWAIIAN AIRLINES – RETURN ON INVESTED CAPITAL (ROIC) – WORKING CAPITAL CASH METHODOLOGY <sup>1</sup>

(in '000s)	2011	2012	2013	2014	2015	3Q2016 TTM
Operating Income	\$20,283	\$129,400	\$133,745	\$245,132	\$426,103	\$493,438
Add Back One-Time Charges	\$70,014	\$0	\$0	\$0	\$0	\$0
Operating Income Less One-Time Charges	\$90,297	\$129,400	\$133,745	\$245,132	\$426,103	\$493,438
Add Back Aircraft Rent Expense for Operating Leases	\$112,883	\$98,784	\$108,535	\$106,422	\$115,653	\$121,267
Add Depreciation for Operating Lease Add Back <sup>2</sup>	(\$28,446)	(\$24,894)	(\$27,351)	(\$26,818)	(\$29,144)	(\$30,559)
Add Return on Invested Cash	\$248	\$294	\$323	\$347	\$347	\$359
Adjusted Operating Income	\$174,981	\$203,585	\$215,253	\$325,083	\$512,959	\$584,505
After Tax Adjusted Operating Income	\$101,489	\$122,130	\$129,131	\$195,050	\$306,890	\$362,393
Average Total Debt and Capital Leases	\$341,899	\$616,704	\$735,676	\$1,017,084	\$931,756	\$682,405
Common Equity	\$286,499	\$249,384	\$302,141	\$407,234	\$361,104	\$513,310
Average Capitalized Operating Leases <sup>3</sup>	\$790,180	\$691,486	\$759,747	\$744,957	\$809,575	\$848,868
Remove Average Excess Cash	(\$64,407)	(\$115,173)	(\$122,710)	(\$179,626)	(\$241,520)	(\$280,423)
Average Invested Capital	\$1,354,171	\$1,442,401	\$1,674,855	\$1,989,649	\$1,860,827	\$1,764,160
Pre-Tax ROIC	12.9%	14.1%	12.9%	16.3%	27.5%	33.1%
After-Tax ROIC	7.5%	8.5%	7.7%	9.8%	16.5%	20.5%

### Notes:

<sup>1</sup> All unrestricted cash removed from invested capital, except for working capital required to operate the business, defined as unrestricted cash equal to 15% of TTM total revenue

<sup>2</sup> Assumes 25 years useful life of aircraft and 10% salvage value

<sup>3</sup> Average capitalized operating leases equals TTM rent multiplied by 7

